

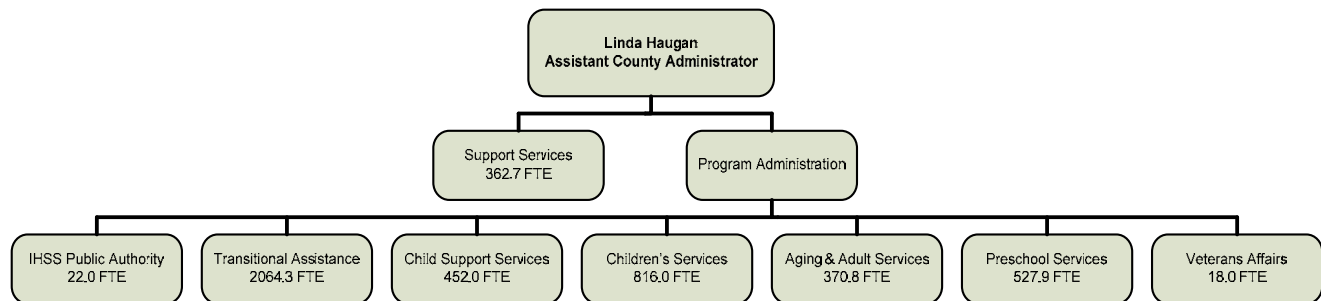
**HUMAN SERVICES
SUMMARY**

<u>GENERAL FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
HUMAN SERVICES (HS) SUMMARY	282			
AGING AND ADULT SERVICES SUMMARY	283			
AGING PROGRAMS	284	11,317,320	10,115,916	1,201,404
PUBLIC GUARDIAN-CONSERVATOR	287	1,124,837	343,018	781,819
CHILD SUPPORT SERVICES	290	39,806,364	39,806,364	-
HS - ADMINISTRATIVE CLAIM SUMMARY	294			
ADMINISTRATIVE CLAIM	295	359,284,134	335,844,708	23,439,426
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	305	1,970,307	1,970,307	-
ENTITLEMENT PAYMENTS (CHILDCARE)	307	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	309	777,722	-	777,722
AID TO ADOPTIVE CHILDREN	311	39,467,626	37,580,473	1,887,153
AFDC - FOSTER CARE	313	85,012,850	70,736,762	14,276,088
REFUGEE CASH ASSISTANCE	315	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	317	611,254	611,254	-
CALWORKS - ALL OTHER FAMILIES	319	191,880,000	187,770,991	4,109,009
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	321	6,984,009	5,896,566	1,087,443
SERIOUSLY EMOTIONALLY DISTURBED	323	4,761,913	3,781,511	980,402
CALWORKS - 2 PARENT FAMILIES	325	15,674,688	15,322,821	351,867
AID TO INDIGENTS (GENERAL RELIEF)	327	1,181,027	341,471	839,556
VETERANS AFFAIRS	333	1,479,719	336,500	1,143,219
TOTAL GENERAL FUND		<u>847,338,998</u>	<u>796,463,890</u>	<u>50,875,108</u>
<u>SPECIAL REVENUE FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
PRESCHOOL SERVICES	329	38,768,663	39,166,458	(397,795)
TOTAL SPECIAL REVENUE FUND		<u>38,768,663</u>	<u>39,166,458</u>	<u>(397,795)</u>



HUMAN SERVICES Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Aging and Adult Services - Aging Programs	11,317,320	10,115,916	1,201,404		133.8
Public Guardian-Conservator	1,124,837	343,018	781,819		30.0
Child Support Services	39,806,364	39,806,364	-		452.0
Human Services Administrative Claim	359,284,134	335,844,708	23,439,426		3,451.0
Human Services Subsistence Payments	433,145,597	409,675,913	23,469,684		-
Aid to Indigents (General Relief)	1,181,027	341,471	839,556		-
Veterans Affairs	1,479,719	336,500	1,143,219		18.0
Total General Fund	847,338,998	796,463,890	50,875,108		4,084.8
<u>Special Revenue Funds</u>					
Preschool Services	38,768,663	39,166,458		(397,795)	527.9
IHSS Public Authority	6,199,887	4,802,047		1,397,840	22.0
Total Special Revenue Funds	44,968,550	43,968,505	-	1,000,045	549.9
Total - All Funds	892,307,548	840,432,395	50,875,108	1,000,045	4,634.7

Note: IHSS Public Authority budget is reported in a separate document.

Human Services (HS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HS Management Services (including HS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC) provide administrative and training support to the HS departments.

Transitional Assistance, Children's Services, Adult Services, and all HS support divisions are included in the HS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HS Assistant County Administrator is responsible for all of the above budget units.



AGING & ADULT SERVICES

Colleen Krygier

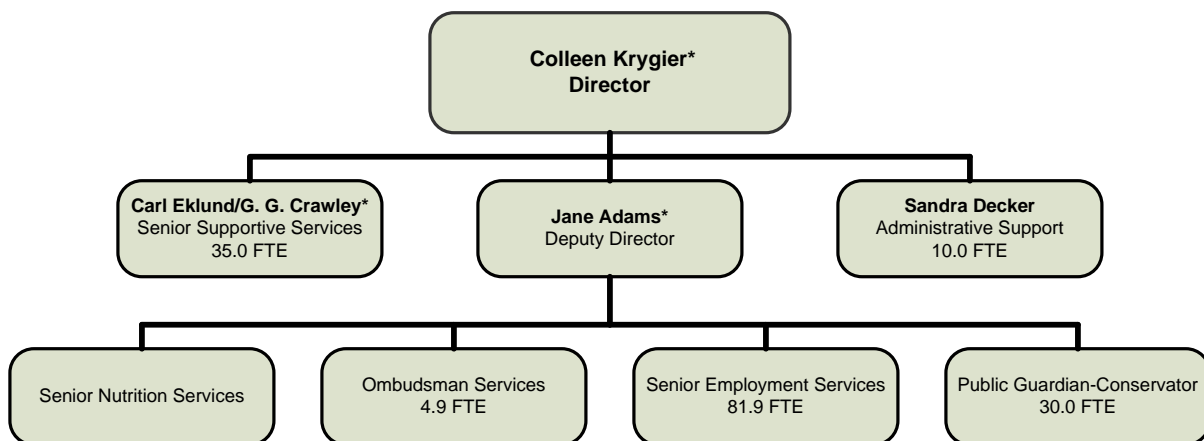
MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

STRATEGIC GOALS

1. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
2. Assist at-risk adults to maintain independence and live safely in the least restrictive environment to promote their health, safety, and well being.
3. Ensure the safety and welfare of the at-risk adults and the elderly referred to Public Guardian that will promote the health, safety, and well being of all county residents in this program.

ORGANIZATIONAL CHART



* Staffing is reimbursed by the HS Administration Claim budget. They are not included in this budget unit.

SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
<u>General Fund</u>				
Aging Programs	11,317,320	10,115,916	1,201,404	133.8
Public Guardian-Conservator	1,124,837	343,018	781,819	30.0
Total General Fund	12,442,157	10,458,934	1,983,223	163.8

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



Aging Programs

DESCRIPTION OF MAJOR SERVICES

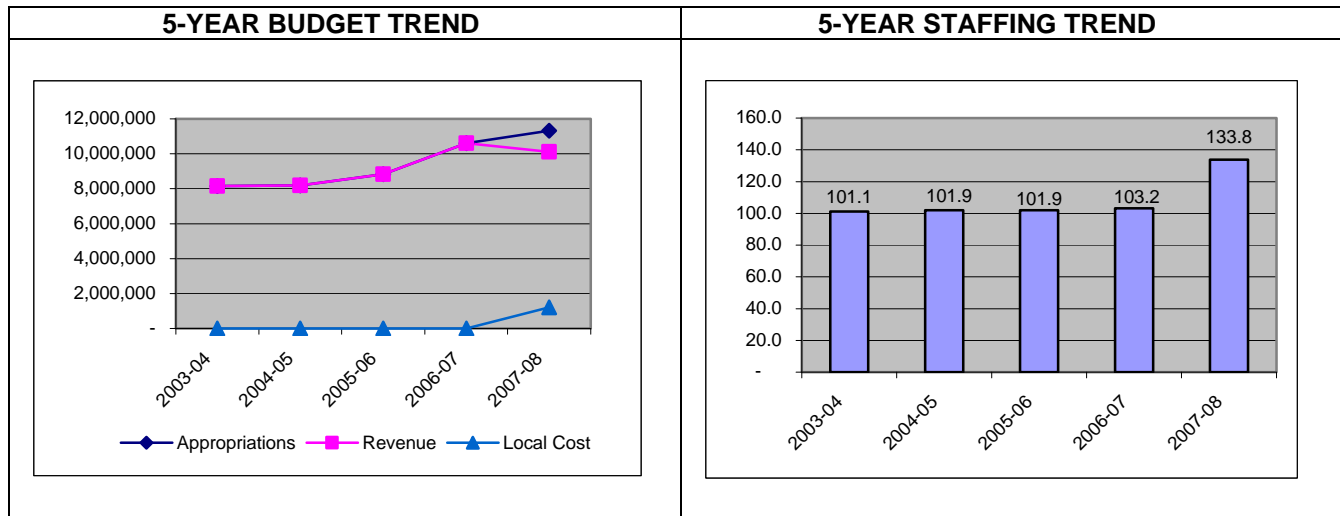
Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

- Senior Supportive Services includes programs for Seniors (persons 60 and over) that provides links to available services.
- Senior Information and Assistance provides information and links to programs.
- Elderly Nutrition provides seniors (age 60 and over) nutritious meals in congregate settings and also includes home delivery.
- Ombudsman Program is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Training and Employment Program provides part-time employment services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

- Multipurpose Senior Services Program (MSSP) helps to prevent or delay placement in residential care by providing intensive case management to enable persons to remain safely in their own home.
- Linkages Program is a 'gap-filler' that helps persons at risk of being institutionalized who are not receiving other case management services.

BUDGET HISTORY



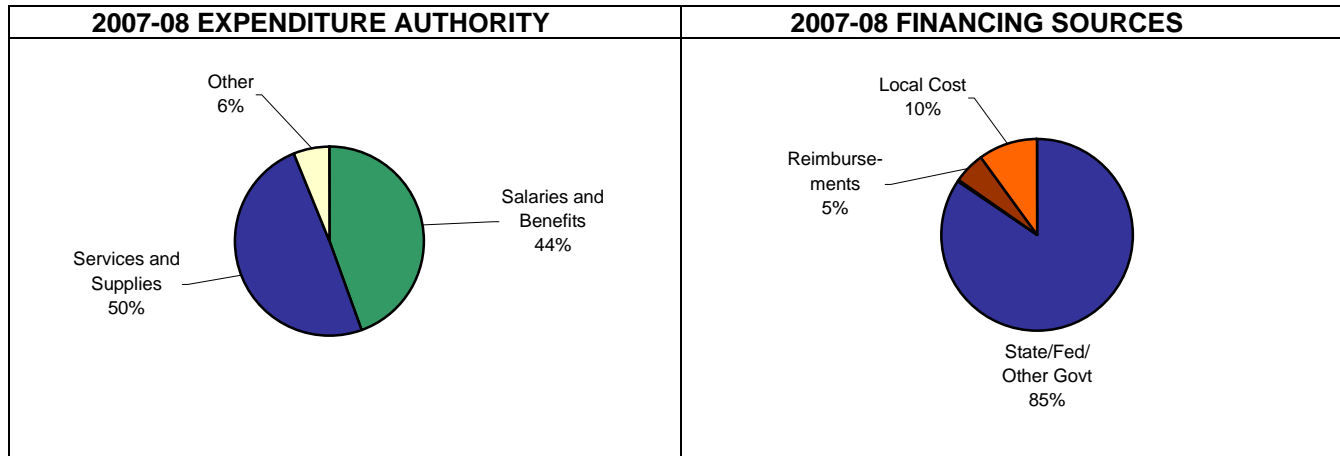
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	8,835,420	8,305,005	9,794,906	11,796,133	11,147,836
Departmental Revenue	8,700,984	8,299,411	9,804,115	11,796,133	11,147,777
Local Cost	134,436	5,594	(9,209)	-	59
Budgeted Staffing				103.2	

Appropriation for 2006-07 is less than modified budget due primarily to vacant positions, lower than expected enrollments in the Senior Training and Employment Program, and less use of county internal services for communications, office supplies and training. Departmental revenue is less than modified budget due to a decrease in expenses that resulted in less reimbursement from federal and state funds.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Aging & Adult Svcs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	3,595,327	3,668,835	3,881,156	4,606,961	4,631,916	5,298,877	666,961
Services and Supplies	5,552,092	5,271,966	6,290,552	6,416,122	6,055,038	5,827,266	(227,772)
Central Computer	39,490	51,230	62,281	66,434	66,434	74,899	8,465
Other Charges	111,302	37,796	33,827	9,983	11,000	11,000	-
Vehicles	17,461	-	-	-	-	-	-
Transfers	439,527	226,259	494,653	526,804	383,636	728,639	345,003
Total Exp Authority	9,755,199	9,256,086	10,762,469	11,626,304	11,148,024	11,940,681	792,657
Reimbursements	(919,779)	(951,081)	(967,563)	(478,468)	(545,084)	(623,361)	(78,277)
Total Appropriation	8,835,420	8,305,005	9,794,906	11,147,836	10,602,940	11,317,320	714,380
Departmental Revenue							
Use of Money and Prop	2,072	-	29,403	16,598	-	-	-
State, Fed or Gov't Aid	8,690,837	8,226,099	8,963,821	9,589,814	9,372,536	10,090,916	718,380
Other Revenue	8,075	73,312	332,676	338,636	23,500	25,000	1,500
Other Financing Sources	-	-	-	1,325	5,500	-	(5,500)
Total Revenue	8,700,984	8,299,411	9,325,900	9,946,373	9,401,536	10,115,916	714,380
Operating Transfers In	-	-	478,215	1,201,404	1,201,404	-	(1,201,404)
Total Financing Sources	8,700,984	8,299,411	9,804,115	11,147,777	10,602,940	10,115,916	(487,024)
Local Cost	134,436	5,594	(9,209)	59	-	1,201,404	1,201,404
Budgeted Staffing					103.2	133.8	30.6

Salaries and benefits of \$5,298,877 fund 133.8 positions and are increased by \$666,961 primarily resulting from MOU increases, retirement rate adjustments, increases in the state's minimum wage paid to Senior Training and Employment Program (STEP) participants, and the addition of 30.6 various positions. The additional positions consist primarily of 20.9 contract training positions in STEP.

Services and supplies of \$5,827,266 include communication costs, service contracts for the Nutrition Program, food for Senior Health Fairs, postage costs and training. The decrease of \$227,772 is primarily due to reduced funding of \$75,000 for contracted services in the Family Caregiver Support Program, \$30,000 in the Title IIIB Supportive Services Program, and overall reductions for internal operations costs.

Transfers of \$728,639 represent Human Services administrative support, rental of department facility, and services from Public Health for preventative and medication management programs. The increase of \$345,003 is primarily due to additional salary and benefit charges for a Director and Deputy Director from Human Services. This increase also includes additional support charges from Human Services Administration.



Reimbursements of \$623,361 represent reimbursements from In-Home Supportive Services, Public Guardian and Public Authority for administrative and fiscal services. The increase of \$78,277 is primarily due to \$32,000 from CDBG funding for the Senior Nutrition Program.

Federal and state aid of \$10,090,916 includes funding under the Older Americans Act (federal) and Older Americans Act (state). The increase is the result of annual allocations distributed through federal and state funding.

In 2007-08, general fund financing of \$1,201,404 is now reflected as local cost instead of operating transfers in.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage increase of senior information and assistance (SIA) individual customer contacts (4,860 contacts in 2005-06).	8%	29%	10%
Percentage increase of meals served through Senior Nutrition Programs (862,077 meals in 2005-06).	1%	0%	1%

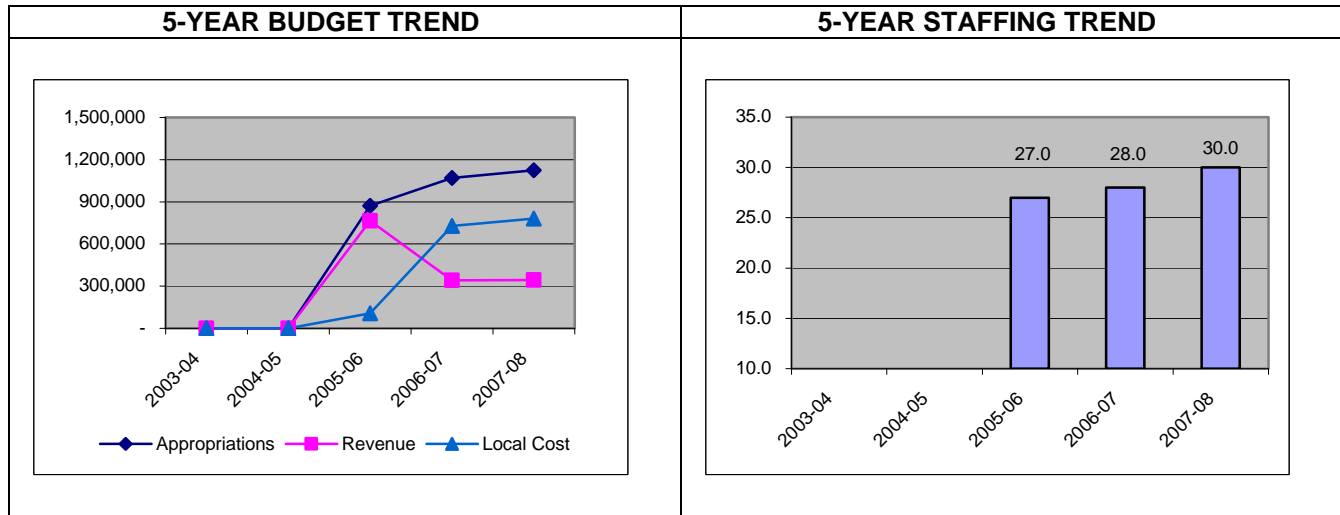


Public Guardian-Conservator

DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY



In 2004-05, Public Guardian-Conservator operations were transferred to Aging and Adult Services from the Public Administrator/ Public Guardian/Conservator/Coroner.

PERFORMANCE HISTORY

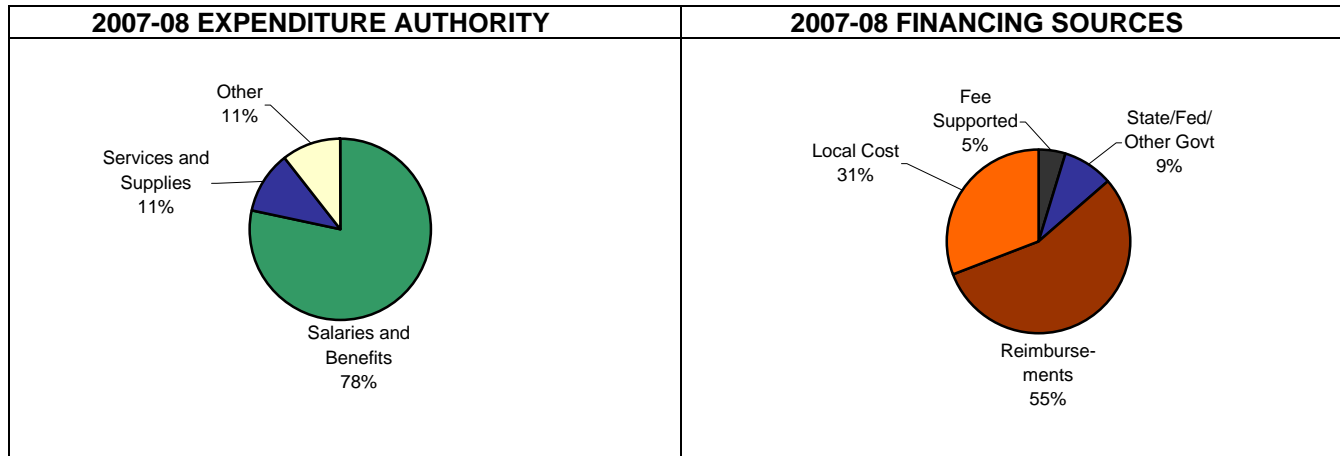
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	-	107,841	549,681	1,070,683	784,705
Departmental Revenue	-	401,102	402,854	342,000	56,402
Local Cost	-	(293,261)	146,827	728,683	728,303
Budgeted Staffing				28.0	

Actual appropriation for 2006-07 is less than modified budget primarily due to vacant positions, unspent support due to vacancies and unused appropriation for warehouse outfitting.

The reductions in appropriation are due to a significant decrease in revenues. The two categories of revenues that are not being realized in 2006-07 are current services and federal aid. Current services revenue reduction is due to the decline in clients' estate values. Based upon a court approved sliding fee schedule, Public Guardian-Conservator can only charge fees to estates with value. The federal aid is also less than budget due to reduced claimable Medi-Cal Administrative Activities.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Public Guardian
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	-	574,160	1,474,938	1,523,898	1,781,432	1,989,984	208,552
Services and Supplies	-	110,210	292,836	407,141	382,346	257,750	(124,596)
Central Computer	-	12,943	21,275	23,246	23,246	25,340	2,094
Land and Improvements	-	-	-	9,148	147,346	-	(147,346)
Equipment	-	-	-	43,195	5,500	15,000	9,500
Transfers	-	36,078	176,969	164,941	130,705	254,271	123,566
Total Exp Authority	-	733,391	1,966,018	2,171,569	2,470,575	2,542,345	71,770
Reimbursements	-	(663,658)	(1,378,229)	(1,386,864)	(1,399,892)	(1,417,508)	(17,616)
Total Appropriation	-	69,733	587,789	784,705	1,070,683	1,124,837	54,154
Operating Transfers Out	-	38,108	(38,108)	-	-	-	-
Total Requirements	-	107,841	549,681	784,705	1,070,683	1,124,837	54,154
Departmental Revenue							
State, Fed or Gov't Aid	-	357,765	260,326	(81,284)	205,000	220,000	15,000
Current Services	-	43,322	141,150	134,460	137,000	123,018	(13,982)
Other Revenue	-	15	1,378	3,226	-	-	-
Total Revenue	-	401,102	402,854	56,402	342,000	343,018	1,018
Local Cost	-	(293,261)	146,827	728,303	728,683	781,819	53,136
Budgeted Staffing					28.0	30.0	2.0

Salaries and benefits of \$1,989,984 fund 30.0 positions and are increasing by \$208,552 primarily resulting from \$167,538 for the addition of 2.0 Social Service Practitioners and other costs associated with MOU, retirement rate and worker's compensation adjustments.

Service and supplies of \$257,750 includes the purchase of vehicle storage containers; a vehicle pressure washer; mail service and fleet management increases; one-time costs associated with new computer hard drives/software; and warehouse renovations. The decrease of \$124,596 reflects reductions in risk management liabilities, communications and one-time relocation costs to the Redlands facility completed in 2006-07.

Land and improvements decrease of \$147,346 is due to the completion of the warehouse improvements in 2006-07.

Equipment is budgeted at \$15,000 for the purchase of a flatbed trailer for transporting warehouse storage containers.



Transfers of \$254,271 represent administrative and technical support from Human Services and Aging and Adult Services. The increase of \$123,566 is due to reimbursements to Human Services for services provided by a Deputy Director, Public Health Nurse, Secretary, and technical support.

Reimbursements of \$1,417,508 represents reimbursements primarily from Department of Behavioral Health Realignment Funds for costs incurred for the Public Guardian Warehouse, two Estate Property Specialists and one Fiscal Specialist.

Federal aid of \$220,000 includes a slight increase in Medi-Cal Administrative Activities based on 2006-07 estimated claims.

Current services of \$123,018 include Conservatee Estate Fees. The decrease of \$13,982 is based on projected reductions in clients' estate values.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of probate investigations completed within 60 days of referral.	60%	50%	75%
Percentage increase of quarterly visits to conservatees (this measure was not implemented in 2006-07 due to a position that provides oversight of this measurement was not hired until 2007-08.	70%	0%	50%



CHILD SUPPORT SERVICES

Connie Brunn

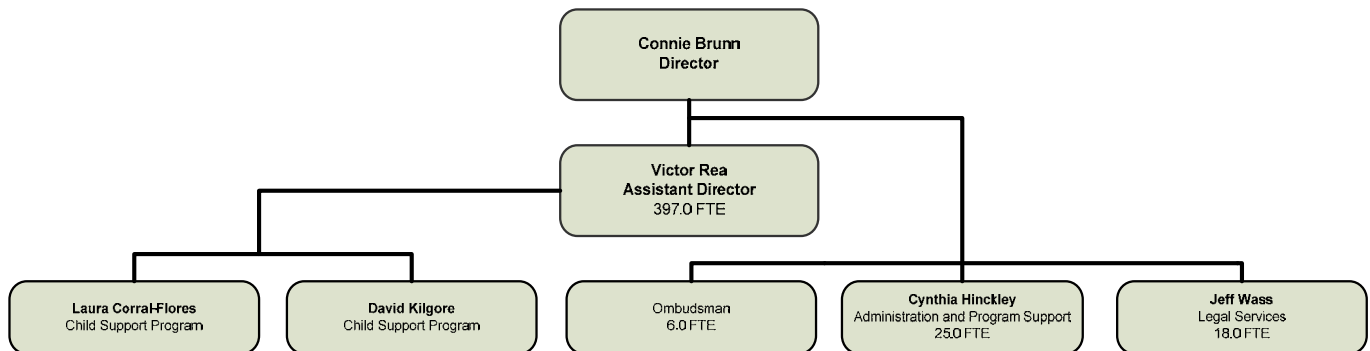
MISSION STATEMENT

The County of San Bernardino Department of Child Support Services (DCSS) determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

STRATEGIC GOALS

1. Improve Organizational Performance to assist all county families in the child support program in meeting the financial and medical needs for the well being of their children.
2. Improve Service Delivery to provide timely and effective service in a professional manner and improve the quality of life of every San Bernardino County resident participating in the child support program.

ORGANIZATIONAL CHART

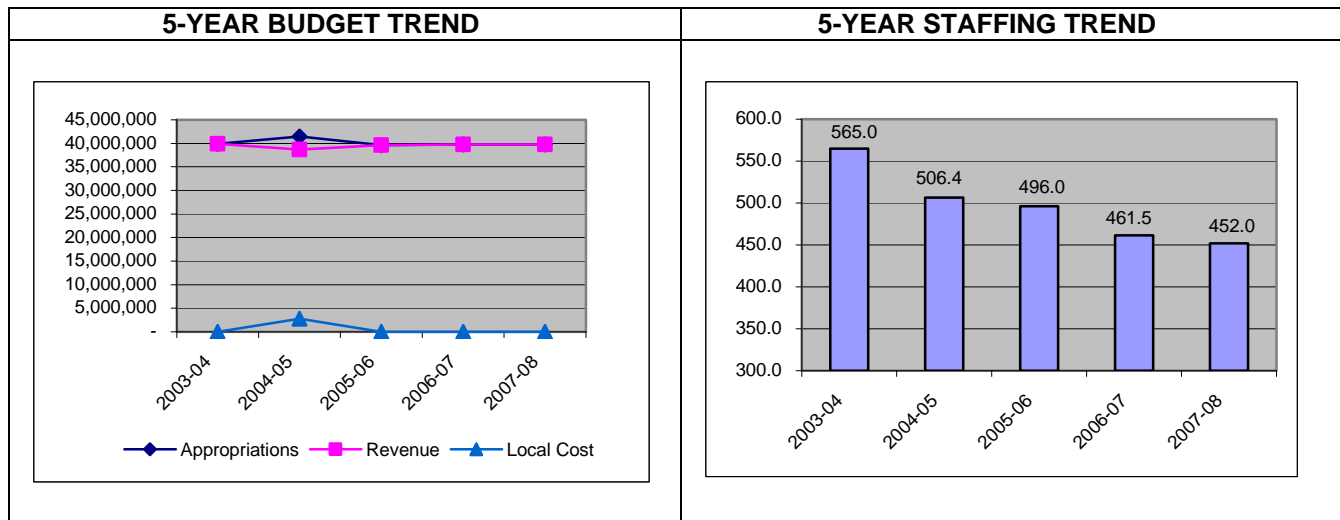


DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services provides assistance to families in meeting their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

Child Support Services is dedicated to executing the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

BUDGET HISTORY



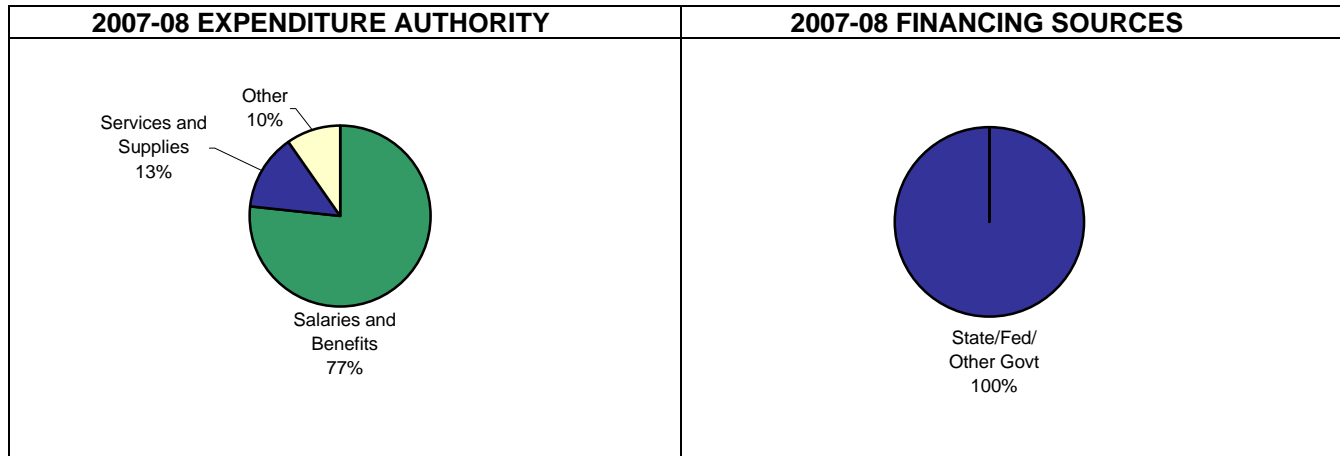
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	39,516,560	39,482,931	38,504,360	40,765,598	39,717,493
Departmental Revenue	36,956,249	39,482,319	38,504,359	40,765,598	39,717,494
Local Cost	2,560,311	612	1	-	(1)
Budgeted Staffing				461.5	

Appropriation in 2006-07 is less than the modified budget due primarily to vacant positions resulting from attrition and a decrease in postage expenses resulting from the conversion to the Statewide Disbursement Unit (SDU). Funding from the state and federal governments has essentially been flat since 2003-04. As a result, staffing levels have decreased 20% in that timeframe with the department continuing to strive for better performance.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Child Support Services
FUND: General

BUDGET UNIT: AAA DCS
FUNCTION: Public Protection
ACTIVITY: Child Support

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	27,615,625	29,391,270	29,384,241	30,154,490	30,334,367	30,688,624	354,257
Services and Supplies	8,288,263	6,099,651	5,063,738	5,270,096	5,368,618	4,741,145	(627,473)
Central Computer	361,631	451,257	606,524	669,763	669,763	636,946	(32,817)
Equipment	-	138,280	159,693	178,171	-	147,496	147,496
L/P Struct/Equip/Vehicles	471,302	-	-	-	-	-	-
Transfers	2,779,739	3,474,411	3,522,375	3,606,044	3,582,289	3,752,896	170,607
Total Exp Authority	39,516,560	39,554,869	38,736,571	39,878,564	39,955,037	39,967,107	12,070
Reimbursements	-	(71,938)	(232,211)	(161,071)	(157,690)	(160,743)	(3,053)
Total Appropriation	39,516,560	39,482,931	38,504,360	39,717,493	39,797,347	39,806,364	9,017
Departmental Revenue							
Use of Money and Prop	-	-	360,035	151,439	25,000	-	(25,000)
State, Fed or Gov't Aid	36,840,301	39,265,170	38,088,780	39,562,926	39,772,347	39,806,364	34,017
Current Services	6,081	15,719	(1,635)	2,149	-	-	-
Other Revenue	109,867	194,235	54,694	980	-	-	-
Other Financing Sources	-	7,195	2,485	-	-	-	-
Total Revenue	36,956,249	39,482,319	38,504,359	39,717,494	39,797,347	39,806,364	9,017
Local Cost	2,560,311	612	1	(1)	-	-	-
Budgeted Staffing					461.5	452.0	(9.5)

Salaries and benefits of \$30,688,624 fund 452.0 positions and are increasing by \$354,257 primarily resulting from costs associated with MOU and retirement rate adjustments of \$1,111,820 and offset by a decrease of \$757,563 due to the reduction of 9.5 vacant budgeted positions.

Services and supplies of \$4,741,145 include software upgrades, annual maintenance, training and other costs associated with child support functions. The decrease of \$627,473 is primarily due to a reduction of \$582,762 in COWCAP charges. The remaining decrease includes reduction in risk management liabilities and computer hardware. The decrease in computer hardware is related to the county converting to the California Child Support Automated System (CCSAS). New computer equipment will be supplied by the state at no cost to the Local Child Support Agency (LCSA).

Equipment is budgeted at \$147,496 for the purchase of copiers. Several copiers are aged and are in need of replacement. Child Support activities are paper intensive and maintaining copier integrity is an important aspect of maintaining high efficiency.



Transfers of \$3,752,896 include the department's three facility lease payments to Real Estate Services; services and advertising costs provided by Human Resources; maintenance services by Facilities Management; and administrative and technical support from Human Services.

Reimbursements of \$160,743 are from Department of Children's Services for lease costs in the Victorville facility.

State and federal aid of \$39,806,364 reflects continued flat funding with a minimal increase of \$34,017 expected in 2007-08. Revenue is based on annual state and federal allocations.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of collections on current support orders.	50%	48%	50%
Percentage of cases with child support orders.	75%	74%	85%
Meet key case processing timeframes necessary for compliance.	90%	86%	90%
Completion of the staff alignment process.	New	New	90%



HUMAN SERVICES – ADMINISTRATIVE CLAIM

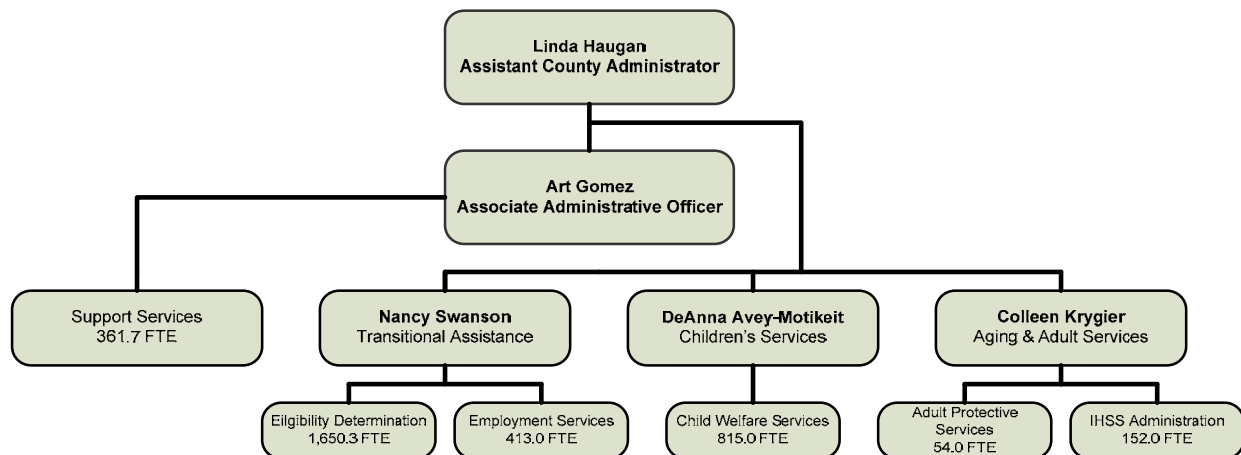
MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

STRATEGIC GOALS

1. TAD – Process critical and priority Medi-Cal Eligibility Determination System (MEDS) alerts within established standards.
2. TAD – Increase public awareness of the Food Stamp Program to enhance the health and quality of life in the communities served.
3. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to Self-Sufficiency.
4. TAD – Enhance the service satisfaction of our valued customers.
5. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.
6. DCS – Develop alternative family settings by increasing the number of finalized adoptions.
7. DCS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.
8. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
9. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

ORGANIZATIONAL CHART

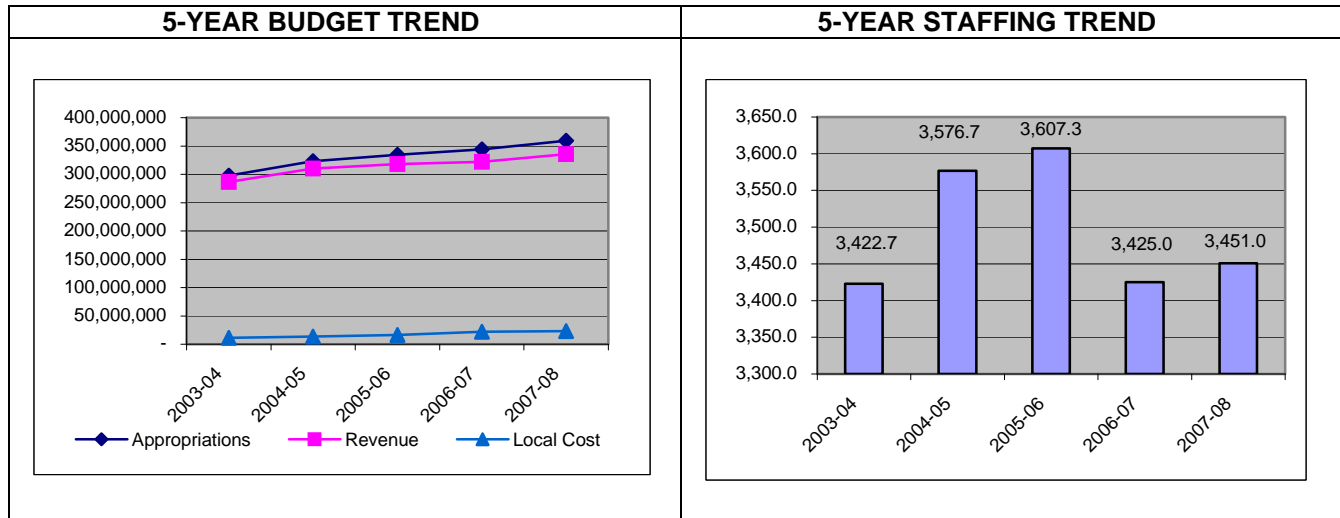


Administrative Claim

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC).

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04	2004-05	2005-06	2006-07	2006-07
	Actual	Actual	Actual	Modified Budget	Actual
Appropriation	297,237,339	304,201,249	319,982,667	344,305,647	336,164,095
Departmental Revenue	285,737,278	290,027,409	302,559,913	322,009,254	313,881,085
Local Cost	11,500,061	14,173,840	17,422,754	22,296,393	22,283,010
Budgeted Staffing				3,425.0	

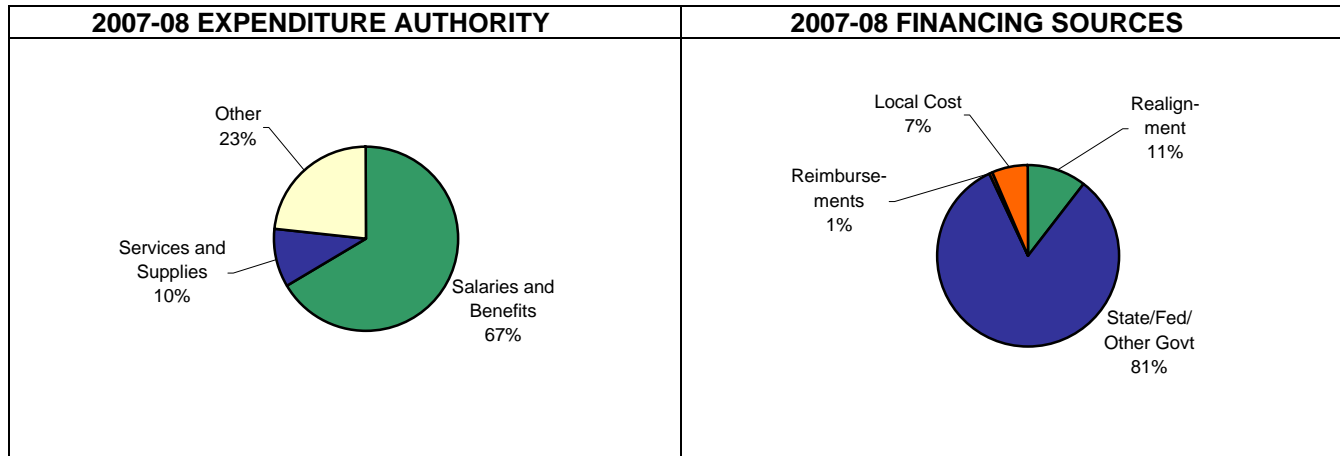
Overall expenditures in this budget unit for 2006-07 were \$8.1 million below budget. Significant variances from budget are:

- Salary and benefits were \$6.0 million below modified budget. Continued attrition and HS's continued inability to quickly fill positions as they become vacant account for most of these savings.
- Services and supplies and data processing expenditures were \$0.7 million below modified budget. Savings are attributed to reduced-expenditures in communications, non-inventoriable equipment, utilities, central mail services, outside printing services and vehicle charges.
- Other charges were \$0.1 million below modified budget. These savings are a result of reduced CalWORKs transportation payments and costs of contracted services for clients.
- Transfers were \$1.1 million below modified budget due to salaries and benefits savings of \$0.8 million, and other charges savings of \$0.3 million.
- Operating transfers out were \$0.2 million below modified budget. These savings are because the department recouped all required advance payments made for IHSS Provider health care premiums.

Revenue decreased as a result of the decrease in expenditures, yet was adequate to keep this budget unit within local cost target and realize Social Services Realignment fund savings of \$2.3 million.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: HSS Administrative Claim Budget
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	188,377,151	199,581,623	211,636,943	219,960,674	225,947,998	239,431,404	13,483,406
Services and Supplies	30,125,635	29,494,611	30,746,454	37,845,346	35,255,459	34,086,307	(1,169,152)
Central Computer	2,810,896	2,755,935	3,445,661	3,962,850	3,962,850	3,771,440	(191,410)
Other Charges	42,821,728	40,288,411	40,049,898	43,305,179	44,825,557	47,075,182	2,249,625
Equipment	202,565	404,434	394,514	239,382	245,500	360,600	115,100
Vehicles	287,046	-	496,431	481,399	500,000	500,000	-
L/P Struct/Equip/Vehicles	352,962	202,848	158,199	201,503	231,248	369,571	138,323
Transfers	33,454,798	31,882,185	32,326,193	30,725,688	32,732,103	34,687,600	1,955,497
Total Exp Authority	298,432,781	304,610,047	319,254,293	336,722,021	343,700,715	360,282,104	16,581,389
Reimbursements	(1,380,351)	(1,287,532)	(1,378,695)	(1,400,531)	(1,738,711)	(1,835,791)	(97,080)
Total Appropriation	297,052,430	303,322,515	317,875,598	335,321,490	341,962,004	358,446,313	16,484,309
Operating Transfers Out	184,909	878,734	2,107,069	842,605	2,343,643	837,821	(1,505,822)
Total Requirements	297,237,339	304,201,249	319,982,667	336,164,095	344,305,647	359,284,134	14,978,487
Departmental Revenue							
Fines and Forfeitures	16,368	10,957	23,145	16,116	13,662	17,051	3,389
Use of Money and Prop	8,590	-	-	452	2,863	-	(2,863)
Realignment	41,698,601	40,670,488	40,001,814	36,546,221	38,859,619	38,369,443	(490,176)
State, Fed or Gov't Aid	242,663,653	249,027,568	260,897,961	275,184,694	282,330,096	296,330,297	14,000,201
Current Services	1,156,550	(49,097)	752,685	822,369	777,131	622,599	(154,532)
Other Revenue	156,920	319,485	691,350	1,223,544	(11,733)	417,411	429,144
Other Financing Sources	36,596	38,637	137,177	87,689	37,616	87,907	50,291
Total Revenue	285,737,278	290,018,038	302,504,132	313,881,085	322,009,254	335,844,708	13,835,454
Operating Transfers In	-	9,371	55,781	-	-	-	-
Total Financing Sources	285,737,278	290,027,409	302,559,913	313,881,085	322,009,254	335,844,708	13,835,454
Local Cost	11,500,061	14,173,840	17,422,754	22,283,010	22,296,393	23,439,426	1,143,033
Budgeted Staffing					3,425.0	3,451.0	26.0



2007-08 Requirements

This 2007-08 budget was prepared using best estimates of the effects of the state budget on social services programs. It is projected that most programs included in this budget will receive increased funding. TAD, DCS and DAAS are all expected to receive overall increases to their respective allocations. The state does not prepare allocations until after the state budget is approved; therefore, HS will not receive funding notifications until late summer of 2007. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.

Highlights of the changes between budget years are as follows:

STAFFING

Overall, staffing will increase by 26.0 budgeted positions or less than one percent from the 2006-07 final budget. Several classifications were reduced, while others were augmented, to fit the needs of the departments' program requirements and/or reorganization.

	TAD	DCS	DAAS	Support	Total
2006-07 Final Budget	2,055.5	820.0	201.0	348.5	3,425.0
2007-08 Final Budget	2,064.3	816.0	207.0	363.7	3,451.0
Difference between 2006-07 and 2007-08	8.8	-4.0	6.0	15.2	26.0

APPROPRIATION

Overall, total appropriation increased \$15.0 million from the 2006-07 final budget. Appropriation changes between budget years are as follows:

- Salaries and benefits of \$239.4 million fund 3,451.0 positions and are increasing by \$13.5 million and 26.0 positions. Cost adjustments include MOU increases, increased workers' compensation charges and retirement rate adjustments.
- Services and supplies and central computer of \$37.9 million include expenses for county services, computer hardware, software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, travel, security and miscellaneous operating costs. The net decrease of \$1.4 million is primarily due to savings of \$0.9 million in vehicle charges, \$0.6 million in utilities, \$0.4 million in property insurance and \$0.2 million of other miscellaneous expenses, partially offset by an increase of \$0.7 million in COWCAP charges.
- Other charges of \$47.1 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients and miscellaneous program services provided to clients. An increase of \$2.2 million is primarily due to increases in IHSS Provider payments required by increased caseloads and increases in transportation assistance provided to employment services clients.
- Equipment, vehicles and lease/purchase equipment of \$1.2 million includes purchases of copiers, warehouse equipment, vehicles and computer equipment consisting of switches, routers and servers. An increase of \$0.3 million is primarily a result of the need for additional data processing equipment for new facilities and the replacement of aging copiers.
- Transfers and operating transfers out of \$35.5 million includes reimbursement to other county departments for services provided to HS clients. A net increase of \$0.5 million is primarily due to increased staffing costs in the county departments providing services per their MOU's with HS.
- Reimbursements of \$1.8 million include reimbursement from other county departments to HS for administrative support services provided as requested. An increase of \$0.1 million reflects an increased demand for HS administrative assistance to non-welfare departments.



DEPARTMENTAL REVENUE

Funding from non-general fund sources increased \$13.8 million from the 2006-07 final budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased \$14.0 million.
- A mix of miscellaneous revenue sources increased \$0.3 million.
- The overall need for Social Services Realignment revenue decreased \$0.5 million. This decrease is primarily a result of the savings realized by the reduction of the advance amount required by the IHSS Public Authority (PA) to make the medical benefit premium payments for IHSS Providers as per their MOU with the PA.

LOCAL COST

All HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.

In aggregate, the HS Administrative Claim Budget Unit includes a net additional local cost of \$1.1 million. This increase was included in the local cost targets presented by the County Administrative Office and approved by the Board.

All local cost figures are estimates and are dependent upon final allocations resulting from the state budget which was adopted on August 24, 2007. HS will closely manage changes arising from the state budget. Significant changes will be brought forward to the Board of Supervisors in a mid-year budget adjustment, if necessary.

Social Services Realignment Detail of Changes from 2006-07 to 2007-08 (in millions)

	2006-07 Actual	2007-08 Final Budget	Inc/(Dec)
Administrative Claim budget	9.4	8.5	(0.9)
IHSS provider payments	26.3	29.1	2.8
IHSS Public Authority/benefits	0.8	0.8	-
Foster Care	19.7	21.3	1.6
Aid to Adoptive Children	3.1	3.8	0.7
Seriously Emotionally Disturbed Children	1.3	1.9	0.6
Total Social Services	60.6	65.4	4.8
Probation	2.7	2.7	-
California Children's Services	3.4	4.0	0.6
Financial Administration-MOE	1.8	1.8	-
Grand Total	68.5	73.9	5.4



**History of Social Services Realignment and Local Cost
HSS Administrative Budget and Subsistence Budgets (in millions)**

	01/02	02/03	03/04	04/05	05/06	06/07 Actual	07/08 Budget
<u>Administrative budget (DPA)</u>							
Realignment	10.4 *	15.8 **	12.8	12.7	14.0	9.4	8.5
Local cost	13.1	12.3	11.5	14.1	14.9	18.4	19.5
<u>IHSS Providers (DPA)</u>							
Realignment	18.4	23.5	28.6	27.7	25.0	26.3	29.1
Local cost	-	-	-	-	2.5	3.9	3.9
<u>IHSS Public Authority (DPA)</u>							
Realignment	0.1	0.2	0.2	0.3	1.0	0.8	0.8
<u>Foster Care (BHI)</u>							
Realignment	21.4	23.3	23.8	24.0	21.0	19.7	21.3
Local cost	14.0	13.9	13.8	13.6	14.8	14.8	14.3
<u>Aid to Adoptive Children (ATC)</u>							
Realignment	0.7	1.5	2.0	2.8	2.8	3.1	3.8
Local cost	1.0	0.9	1.3	1.0	1.5	1.8	1.9
<u>Seriously Emotionally Disturbed (SED)</u>							
Realignment	0.9	1.5	1.3	1.5	1.4	1.3	1.9
Local cost	0.7	0.5	0.6	0.7	1.0	1.0	1.0
<u>All other subsistence budgets</u>							
Local cost	6.1	6.5	6.6	6.4	6.9	6.8	7.1
Total Realignment - Social Services	51.9	65.8	68.7	69.0	65.2	60.6	65.4
Total Local Cost - Social Services	34.9	34.1	33.8	35.8	41.6	46.7	47.7
Total Social Services Local Share	86.8	99.9	102.5	104.8	106.8	107.3	113.1
Probation	4.5	4.5	-	-	2.7	2.7	2.7
California Children's Services	1.3	1.4	1.5	1.9	3.3	3.4	4.0
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
Grand Total Realignment	59.5	73.5	72.0	72.7	73.0	68.5	73.9

* 01/02 Includes one-time needs of \$300,000

** 02/03 Includes one-time needs of \$4.6 million



**FUNDING AND STAFFING BY PROGRAM
2007-08**

Transitional Assistance Department	Appropriation	Revenue	Local Share	Staffing
CalWorks - Eligibility	36,235,492	32,932,341	3,303,151	392.0
Food Stamps	35,424,034	28,787,196	6,636,838	371.5
CalWorks - Welfare to Work	37,860,007	37,860,007	-	413.0
Medi-Cal	60,165,494	60,165,494	-	640.0
Foster Care Administration	3,949,056	3,382,379	566,677	41.0
Child Care Administration	14,277,558	14,264,405	13,153	144.5
CalWorks - Mental Health	6,978,360	6,978,360	-	-
Cal-Learn	2,068,287	2,068,287	-	-
CalWorks - Rollover Funds	4,908,717	4,908,717	-	-
General Relief Administration	583,775	-	583,775	62.3
Other Programs	1,148,057	918,724	229,333	-
Total	203,598,837	192,265,910	11,332,927	2,064.3

Department of Children's Services	Appropriation	Revenue	Local Share	Staffing
Child Welfare Services	83,530,139	71,000,618	12,529,521	734.5
Promoting Safe and Stable Families	2,364,161	2,364,161	-	-
Foster Training and Recruitment	260,541	260,541	-	8.0
Licensing	708,736	708,736	-	-
Support and Therapeutic Options Program	890,086	623,060	267,026	-
Adoptions	4,511,014	4,511,014	-	41.0
ILP	2,082,251	2,082,251	-	16.5
Other Programs	1,732,098	1,732,098	-	16.0
Total	96,079,026	83,282,479	12,796,547	816.0

Aging and Adult Services	Appropriation	Revenue	Local Share	Staffing
In-Home Supportive Services	16,478,213	14,064,155	2,414,058	153.0
Adult Protective Services	5,281,657	5,057,760	223,897	54.0
IHSS Provider Payments	32,259,450	-	32,259,450	-
IHSS Provider Benefits	500,000	-	500,000	-
IHSS PA	337,821	-	337,821	-
Other Programs	-	-	-	-
Total	54,857,141	19,121,915	35,735,226	207.0

Support	Staffing
	363.7

Non Claimable Costs	Appropriation	Revenue	Local Share	Staffing
PERC Training Expense	550,000	-	550,000	-
LLUMC - Child Assess Center	130,000	-	130,000	-
C-IV Developmnet & Staff	1,649,233	1,649,233	-	-
Other	2,419,897	1,155,728	1,264,169	-
Total	4,749,130	2,804,961	1,944,169	-

Total Local Share	61,808,869
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Social Services Realignment	38,369,443
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Grand Total Administrative Budget	359,284,134	297,475,265	23,439,426	3,451.0
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Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Overall TAD program funding in 2007-08 is expected to increase approximately \$9.4 million, primarily as a result of increased funding for CalWORKs, Food Stamps and Medi-Cal. These funds will be used to offset salary and benefit cost increases, in addition to the increased costs associated with MOUs with other county departments. As a result of this increase in funding, TAD is increasing staffing by a net 8.8 budgeted positions. This increase includes:

- A net increase of 12.0 Eligibility Worker Supervisor I, 5.0 Supervising Office Assistant, 1.0 C-IV Project Coordinator, 1.0 HSS Program Specialist I and 3.0 new Fraud Investigator II budgeted positions as a result of the increase in CalWORKs funding.
- A net reduction of 0.7 Office Assistant II, 4.0 Child Care Provider, 5.0 Fraud Investigator I, 0.5 Supervising Fraud Investigator I, 1.0 Quality Review Supervisor II, 1.0 Employment Services Manager and 1.0 HSS Program Specialist II budgeted positions in order to bring the caseworker to supervisor ratio in line with departmental guidelines.

PROGRAM CHANGES

Use of expected funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements. Expected tightening of CalWORKs funding continues to force TAD to streamline its methods of service delivery while increasing the Work Participation rate for recipients receiving CalWORKs benefits.

DEPARTMENT OF CHILDREN'S SERVICES (DCS)

STAFFING CHANGES

Although 2007-08 allocations will increase approximately \$2.7 million, increased costs of salary and benefits will require DCS to reduce staffing by a net 4.0 budgeted positions as follows:

- A net reduction of 14.0 Office Assistant III, 5.0 HSS Program Specialist I, 2.0 Office Assistant II, 1.0 Probation Officer, 2.0 Child Welfare Service Manager, 1.0 Fiscal Assistant, 1.0 Staff Analyst I and 1.0 Case Review Specialist budgeted positions.
- A net increase of 8.0 Supervising Social Service Practitioner, 7.0 Social Service Practitioner, 6.0 Peer and Family Advocate III and 2.0 Intake Specialist budgeted positions.

PROGRAM CHANGES

While funding increases are projected, escalating staffing costs have required DCS to maintain the level of direct services to clients at the expenditure levels established in 2006-07. These expenditures are for services and hard goods provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)

STAFFING CHANGES

Funding for IHSS Administration and Adult Protective Services programs are expected to increase approximately \$1.1 million. As a result of this increase in funding, DAAS is increasing staffing by a net 6.0 budgeted positions. This increase includes:

- Increase of 10.0 Social Worker II, 1.0 Social Service Practitioner, 1.0 Supervising Social Worker, 1.0 Social Service Aide and 1.0 Secretary I budgeted positions.
- Reduction of 3.0 Office Assistant III, 3.0 Office Assistant II, 1.0 Public Health Nurse II, 0.5 Staff Analyst II and 0.5 Supervising Social Service Practitioner budgeted positions.



PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2007-08 are expected to increase 4.9% over 2006-07. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$1.5 million of local funding is necessary due to projected caseload growth in 2007-08.

SUPPORT DIVISIONS

STAFFING CHANGES

Stagnant funding trends in prior years have forced HS Support divisions to reduce staffing by approximately 36.0 positions since 2004-05. The continuing need to provide on going administrative services to all programs within HS supports the net addition of 15.2 budgeted positions in 2007-08. This net increase is detailed as follows:

- A net increase of 2.0 Contract Children's Fund Staff Analyst II, 1.0 Associate Children's Network Officer, 2.0 Accountant II, 0.3 Admin. Analyst III, 1.0 Accounting Technician, 0.2 Systems Accountant II, 0.5 Systems Accountant III, 0.7 Collections Officer, 2.0 Staff Analyst I, 1.0 Supervising Office Assistant, 0.5 Automated Systems Analyst II, 1.0 Business Applications Manager, 1.0 Business Systems Analyst I, 2.0 Business Systems Analyst III, 1.0 Programmer III, 0.8 Department Systems Engineer, 1.0 Fiscal Assistant, 1.0 Statistical Analyst, 1.0 Eligibility Worker III, 1.0 HSS Program Specialist I, 3.0 HSS Program Specialist II, 3.5 Office Assistant III and 1.0 Payroll Specialist budgeted positions.
- Reduction of 1.0 Contract Children's Fund Program Coordinator, 1.0 Contract Children's Fund Special Events Coordinator, 0.3 Administrative Analyst II, 0.5 Deputy Administrative Officer, 0.5 Executive Secretary II, 0.5 Staff Analyst II, 1.0 Applications Specialist, 5.0 Automated Systems Technician, 0.5 IT Technical Assistant II, 1.0 Office Assistant II, 1.0 Systems Support Analyst III, and 1.0 Social Services Practitioner budgeted positions.

In addition to the staffing increases, HS is also requesting that the following positions be reviewed by Human Resources for possible reclassification and has included the necessary increased funding:

- 1 - Children's Network Officer, Position Number 00004098
- 3 – Supervising HSS Program Specialist, Position Numbers 00009935, 00004379 and 00070320



The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN							
	Appropriation	Federal	%Federal	Revenue State	%State	Total Federal/State	Local Cost Local Share %Local
Transitional Assistance Department							
Food Stamps	35,424,034	17,712,017	50%	11,075,179	31%	28,787,196	6,636,838 19%
Single Allocation							← This is the fixed County MCE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. \$9,999,999
CalWorks - Eligibility	36,235,492	9,610,746	27%	23,321,536	64%	32,932,342	3,303,151 9%
CalWorks - Mental Health	6,978,360	-	-	6,978,360	100%	6,978,360	- -
CalWorks - Cal Learn	2,088,287	1,034,144	50%	1,034,144	50%	2,088,287	- -
CalWorks - Welfare to Work	37,860,007	37,860,007	100%	-	-	37,860,007	- -
CalWorks - Child Care Admin	6,895,680	6,895,680	100%	-	-	6,895,680	- -
Total Single Allocation	90,037,826	55,400,577		31,334,100		86,734,676	3,303,151
Med-Cal	60,165,494	30,082,747	50%	30,082,747	50%	60,165,494	- -
Foster Care Administration	3,949,066	1,742,280	44%	1,640,089	42%	3,382,379	566,677 14%
Child Care Administration							
Stage 2	5,094,666	3,922,885		1,171,771		5,094,666	- -
Stage 3	1,541,112	1,017,134		523,978		1,541,112	- -
CAPP	746,110	499,894		233,063		732,957	13,153
← All childcare totals are for administration only. The remainder of these allocations are budgeted within the EITP budget.							
CalWorks - Rollover Funds	4,908,717	4,908,717	100%	-	-	4,908,717	- -
General Relief Administration	583,775	-	-	-	-	-	583,775 100%
Food Stamp Employment Trial	958,429	729,165	76%	-	0%	729,165	229,264 24%
Other	189,628	-	0%	189,559	100%	189,559	69
Total	203,598,837	116,015,414		76,251,435		192,266,910	11,332,927
Department of Children's Services							
Child Welfare Services - Basic	83,530,139	41,738,634	50%	29,217,044	36%	70,955,678	12,529,521 15%
Child Welfare Services - Aug	-	-	#DVIQ	-	#DVIQ	-	-
OAS Total	83,530,139	41,738,634		29,217,044		70,955,678	12,529,521
Promoting Safe and Stable Placements	2,364,161	2,364,161	100%	-	-	2,364,161	- -
Foster Training and Recruitment	260,541	159,324	61%	101,217	39%	260,541	- -
Licensing	708,736	293,831	41%	414,905	59%	708,736	- -
Support and Therapeutic Options	890,066	-	-	623,060	70%	623,060	267,006 30%
Adoptions	4,511,014	1,824,085	40%	2,686,929	60%	4,511,014	- -
ILP	2,082,251	2,082,251	100%	-	0%	2,082,251	- -
Other Programs	1,732,088	270,119	16%	1,461,979	84%	1,732,088	- -
Total	96,079,026	48,732,405		34,505,134		83,237,538	12,796,547
Aging and Adult Services							
In-Home Supportive Services	16,478,213	8,435,197	51%	5,628,957	34%	14,064,154	2,414,069 15%
Adult Protective Services	5,281,657	2,372,663	45%	2,665,097	51%	5,057,760	223,897 4%
IHSS Provider Payments Local	32,259,450	-	-	-	-	-	32,259,450 100%
IHSS Provider Benefits Local	500,000	-	-	-	-	-	500,000 100%
IHSSPA Local Cost Match	337,821	-	-	-	-	-	337,821 100%
Other Programs	-	-	-	-	-	-	-
Total	54,857,141	10,807,860		8,314,054		19,121,914	35,735,227
Non Claimable Costs							
PERC Training Expense	550,000	-	-	-	-	-	550,000 100%
LLU/MC - Child Assess Center	130,000	-	-	-	-	-	130,000 100%
Other	4,069,130	-	-	1,669,995	-	1,669,995	2,409,135 59%
Total	4,749,130	-		-		1,669,995	3,079,135
Total Administrative Budget	359,284,134	175,555,679	49%	119,069,683	33%	295,265,357	61,808,869 17.2%
SOCIAL SERVICES REALIGNMENT							38,369,443
							23,439,426 ← Local Cost Target



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Department of Aging and Adult Services: Percentage of IHSS applications completed within 30 days.	75%	75%	Deleted
Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines.	90%	97%	90%
Department of Aging and Adult Services: Percentage of emergency APS referrals responded to within the state mandated timeframes.	100%	92%	100%
Transitional Assistance Department: Percentage of critical and priority worker alerts within specific timelines.	95%	58%	75%
Transitional Assistance Department: Percentage increase in Food Stamp participation.	10%	4%	5%
Transitional Assistance Department: Percentage of successful placements of CalWORKs clients who are employed or participating in a state approved training program.	58%	19%	50%
Transitional Assistance Department: Percentage of favorable customer service satisfaction ratings.	95%	95%	95%
Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits.	New	2%	3%
Department of Children's Services: Percentage increase in children adopted.	3%	25%	5%
Department of Children's Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	2%	11%	3%

Performance Measure 4: The Transitional Assistance Department, in developing the 2006-07 performance measure goals for percentage of critical and priority worker alerts within specific timelines, used the actual state target of 95%. Recently the state redefined the definitions of critical and priority alerts. With the new definitions the department is focusing on these specific areas and has shown remarkable progress from 2004-05 of 4%, 2005-06 of 40% to the 2006-07 actual of 58%. The department has since adjusted its 2007-08 projected goal to 75% which is much more attainable and will adjust subsequent fiscal year goals upward to eventually reach the Performance Measures target of 95%.

Performance Measure 6: The Transitional Assistance Department, in developing the 2006-07 performance measure goals for increasing the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to self-sufficiency, used previously defined guidelines from the federal government. While this preliminary Work Participation Rate (WPR) goal is short of the projected, the following notes apply: 1) This percentage is consistent with other counties, statewide using the new regulations, 2) regulatory changes in the calculation of the WPR, and 3) increased standards effective October 1, 2006 led to modifications of previously established benchmarks, projections and goals.



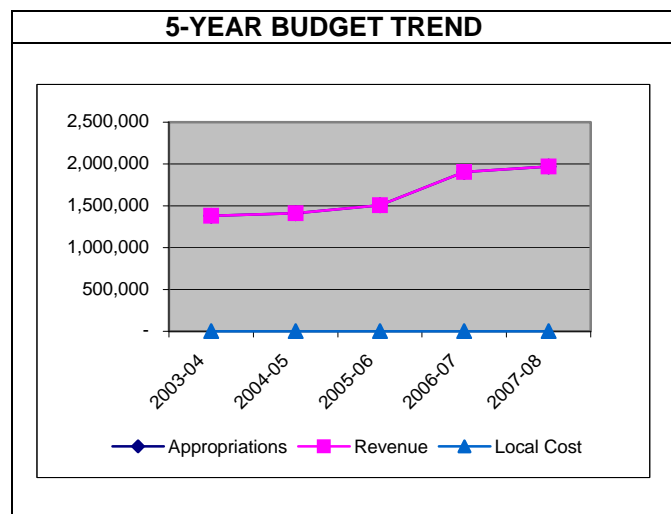
Domestic Violence/Child Abuse Services

DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

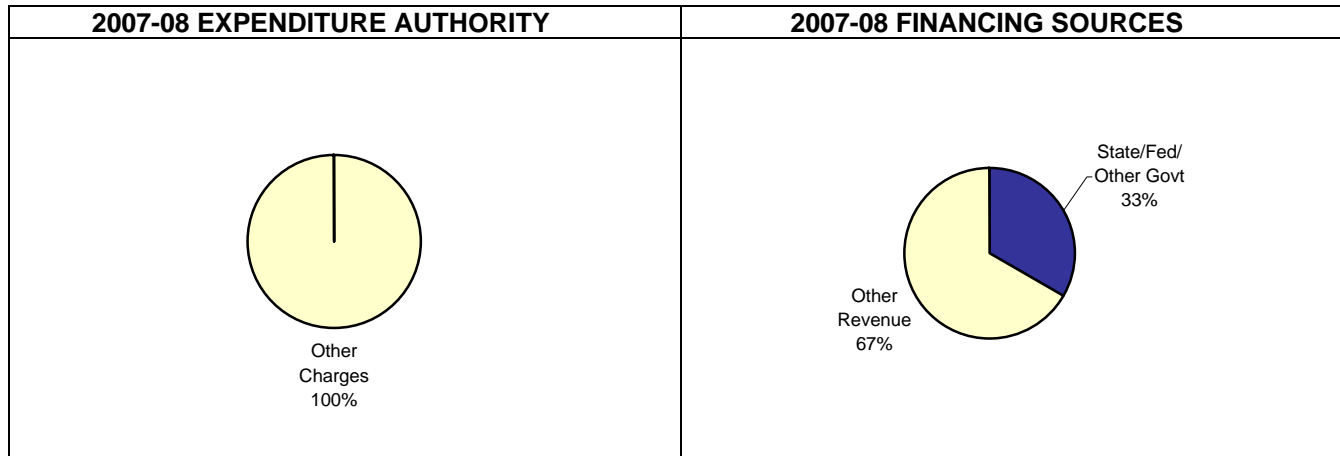
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,344,375	1,307,404	1,193,988	1,906,812	1,627,970
Departmental Revenue	1,344,375	1,312,310	1,193,591	1,906,812	1,625,483
Local Cost	-	(4,906)	397	-	2,487

The total amount for contracts awarded was less than originally budgeted because contracts with some vendors were not renewed for 2006-07. As a result, expenditures were \$278,842 less than originally appropriated. Any remaining funds from the sale of marriage licenses, birth certificates and court-imposed fines will be held in reserve for future year contracts.

A slight variation in revenue recorded in 2006-07 resulted in \$2,487 in local cost. Local cost savings in other HS Subsistence budget units was utilized to offset this overage and allow HS to remain within overall local cost targets.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Domestic Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	1,344,375	1,307,404	1,193,988	1,627,970	1,906,812	1,970,307	63,495
Total Appropriation	1,344,375	1,307,404	1,193,988	1,627,970	1,906,812	1,970,307	63,495
Departmental Revenue							
State, Fed or Gov't Aid	643,116	650,063	630,509	660,927	656,812	656,812	-
Other Revenue	-	-	94,000	-	-	-	-
Total Revenue	643,116	650,063	724,509	660,927	656,812	656,812	-
Operating Transfers In	701,259	662,247	469,082	964,556	1,250,000	1,313,495	63,495
Total Financing Source	1,344,375	1,312,310	1,193,591	1,625,483	1,906,812	1,970,307	63,495
Local Cost	-	(4,906)	397	2,487	-	-	-

Other charges of \$1,970,307 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

The child abuse prevention program is funded by a state grant of \$656,812. Operating transfers in of \$1.3 million represents revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases.

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses, birth certificates and court fines, as well as the estimated year-end fund balances. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. The revenue sources for this program include two special revenue funds generated from surcharges on the sale of birth certificates (SDL DPA) and marriage licenses (SDP DVC). Each fund is permitted to carry over fund balance from year to year should revenue outpace the expenditure for contracts awarded in any given year. Cash receipts in 2006-07 exceeded the amounts of the contracts that were awarded by \$635,086. Rather than committing the entire fund balance to 2007-08 contracts, the department strategy to prevent a total depletion of the fund balance is to retain a portion for use for future year contracts. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balance will be exhausted and the amount available for contracts will depend entirely on fluctuating yearly cash receipts.



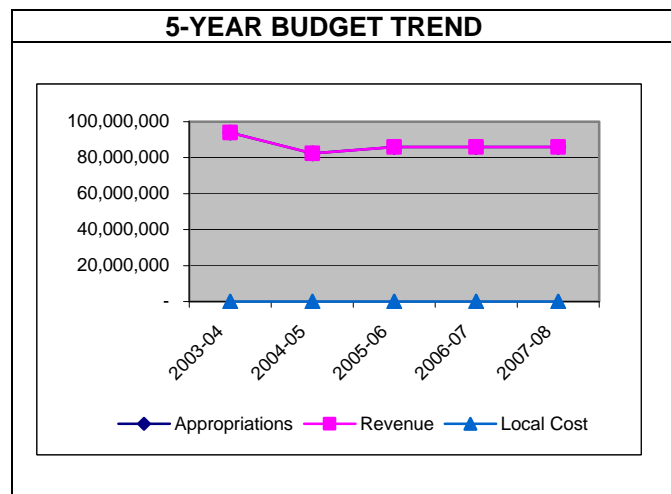
Entitlement Payments (Childcare)

DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients who are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

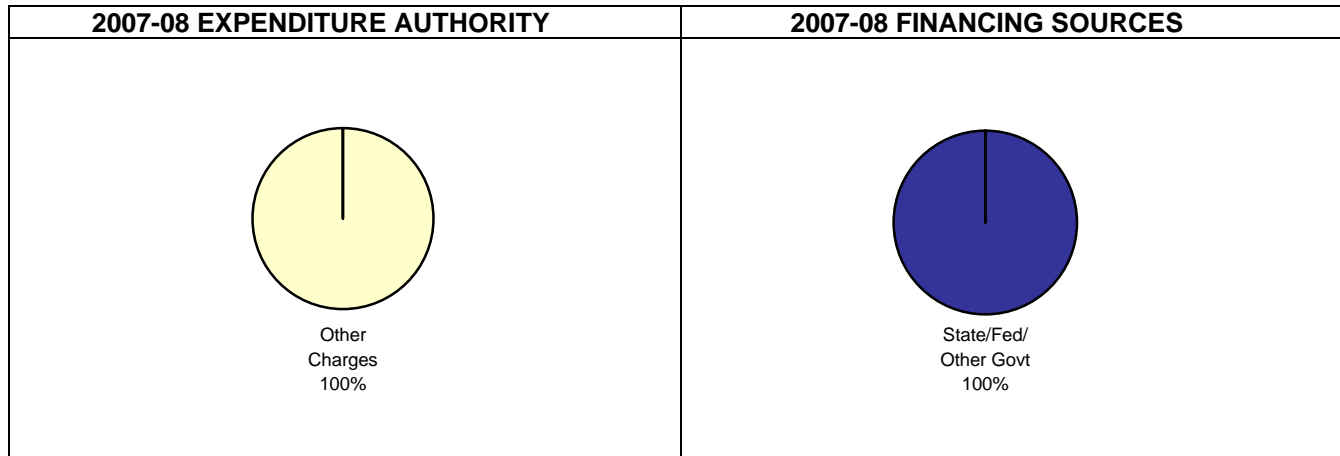
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	83,601,688	81,065,438	79,183,003	85,905,228	75,310,636
Departmental Revenue	83,601,688	81,063,581	79,182,742	85,905,228	75,311,168
Local Cost	-	1,857	261	-	(532)

Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Actual expenditures were under appropriation and allocation by \$10.6 million due to changes in legislation that decreased the allowable amount reimbursed to childcare providers and the timing-out of recipients who have reached their five-year limit for receiving aid.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Entitlement Payments
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
<u>Appropriation</u>							
Other Charges	83,601,688	81,065,438	79,183,003	75,310,636	85,905,228	85,905,228	-
Total Appropriation	83,601,688	81,065,438	79,183,003	75,310,636	85,905,228	85,905,228	-
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	83,601,688	81,063,581	79,182,742	75,311,168	85,905,228	85,905,228	-
Total Revenue	83,601,688	81,063,581	79,182,742	75,311,168	85,905,228	85,905,228	-
Local Cost	-	1,857	261	(532)	-	-	-

Other charges of \$85.9 million represent payments to childcare providers. For 2007-08, the department expects to maintain the childcare budget at the current funding level. Based on projections of the 2007-08 state budget, childcare levels are expected to increase in the federally funded Stage 1 CalWORKs childcare program.

Childcare provider payments are 100% federal and state funded through reimbursements by the state. Overall federal/state funding levels in the California Department of Education's program are expected to decrease to offset funding increases anticipated in Stage 1 childcare.



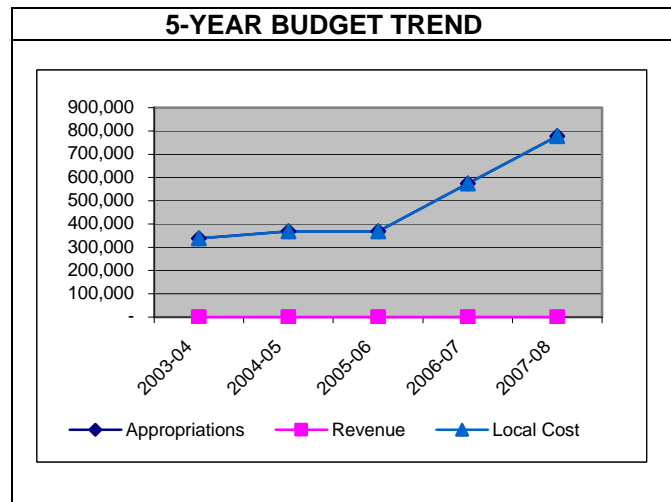
Out-of-Home Child Care

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board, and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	314,454	358,530	464,594	784,056	705,511
Departmental Revenue	-	-	-	-	-
Local Cost	314,454	358,530	464,594	784,056	705,511

Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care. This budget unit experienced unanticipated caseload growth and increases in monthly grant payments throughout the year. The Transitional Assistance Department and the Department of Children's Services (DCS) continue to study methods of reversing this trend of increased cases and increased costs.

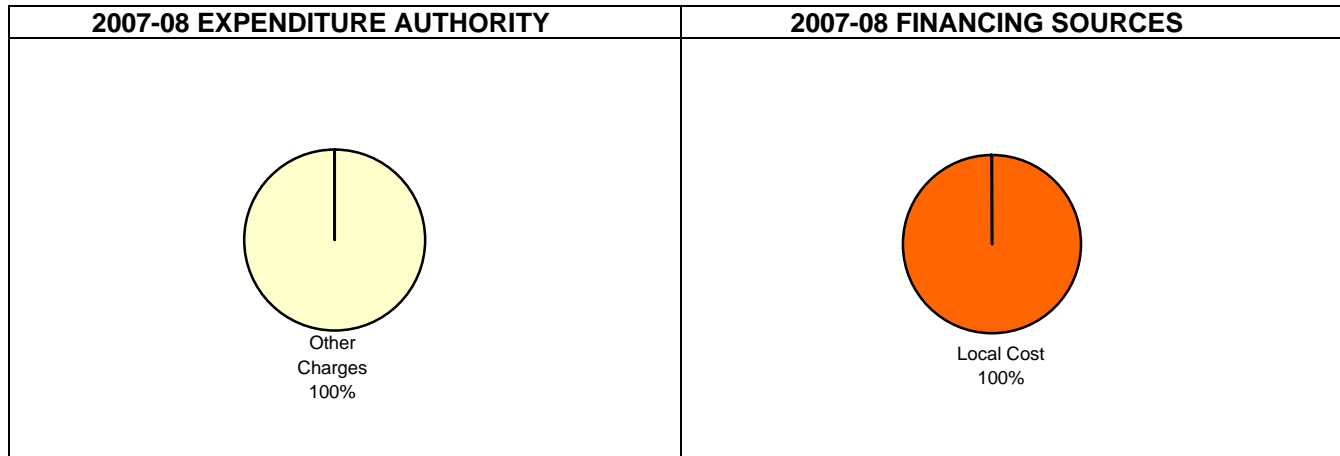
In an effort to reduce costs in this budget unit, DCS reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administrative budget. This use of CWS funding has been instrumental in offsetting a significant amount of 2006-07 expenditures in this budget unit.

Expenditure projections were based on increased caseload and monthly grant amounts that were experienced throughout the year. While the number of paid cases per month increased as projected, the average monthly cost per case did not and resulted in expenditures that were \$78,545 lower than modified budget. These savings were used to offset local cost overages in other HS Subsistence budget units and allowed HS to remain within overall local cost targets.

No revenue is received for this program. It is funded entirely with general fund financing or local cost.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	314,454	358,530	464,594	705,511	574,056	777,722	203,666
Total Appropriation	314,454	358,530	464,594	705,511	574,056	777,722	203,666
Local Cost	314,454	358,530	464,594	705,511	574,056	777,722	203,666

Other charges of \$777,722 represent payments for room, board, and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2007-08 expenditures are projected to be slightly higher than 2006-07 actual levels, an increase of \$203,666 over the prior year's budget. The current increase in paid cases is projected to plateau and marginally decline into 2007-08. However, the increasing need for costly specialized services provided to children in this program is projected to increase the average cost per case approximately 11%.

The 2007-08 budget is based on recent caseload trends and plans to use the previously referenced CWS funding. Prudent use of these funds should allow this budget unit to remain within the current local cost target.



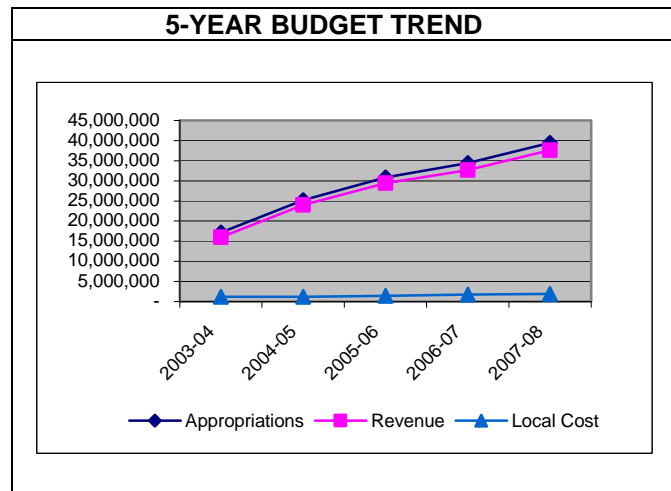
Aid to Adoptive Children

DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 41% Federal, 45% State, with the remaining costs offset by revenue from the Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	20,019,351	24,803,158	29,040,361	34,457,874	32,515,990
Departmental Revenue	18,730,791	23,791,527	27,528,291	32,678,455	30,721,439
Local Cost	1,288,560	1,011,631	1,512,070	1,779,419	1,794,551

From 2003-04 through 2006-07, expenditures and revenue in this program have increased 62%. In that time, caseload has increased 45% and the average cost per case has increased 12%. The individual grant amounts can change from year to year based on the severity of the needs of each child.

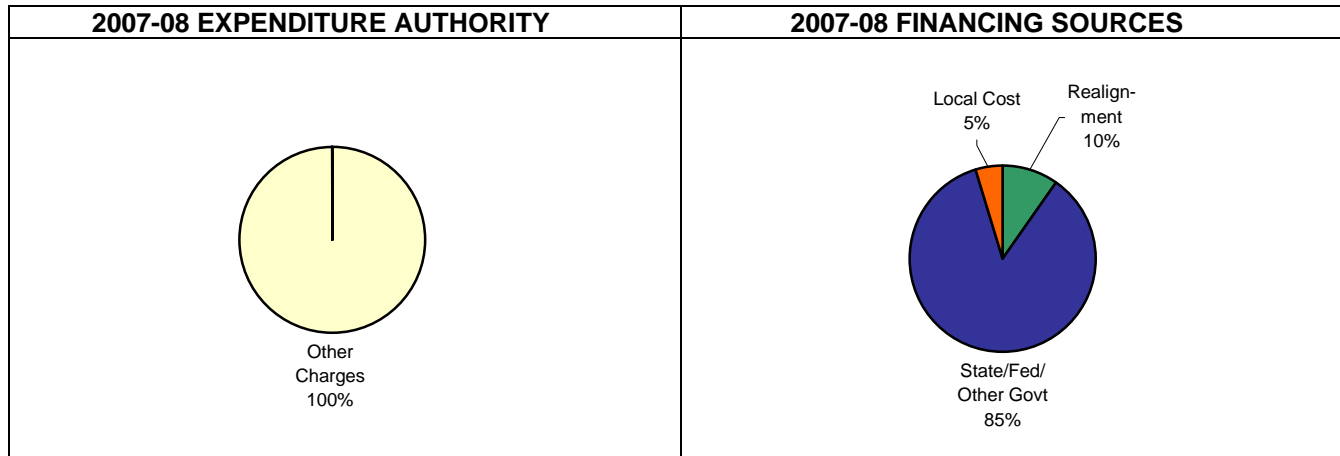
The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 86% funded by federal and state revenue, with a 14% local share. The local share is funded with a combination of Social Services Realignment and the county general fund.

Actual appropriation is \$1,941,884 less than modified budget for 2006-07. This can be attributed to the fact that caseload increases and case costs both increased more gradually than projected. Less revenue was received than what was budgeted as a result of the lower expenditures. Although local cost exceeded budgeted targets by \$15,132, HS remained within the total local cost targets for all HS Subsistence budget units.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: General

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	20,019,351	24,803,158	29,040,361	32,515,990	34,457,874	39,467,626	5,009,752
Total Appropriation	20,019,351	24,803,158	29,040,361	32,515,990	34,457,874	39,467,626	5,009,752
Departmental Revenue							
Realignment	1,978,773	2,770,241	2,832,775	3,067,873	3,379,498	3,848,971	469,473
State, Fed or Gov't Aid	16,752,018	20,965,134	24,695,516	27,653,566	29,298,957	33,731,502	4,432,545
Other Revenue	-	56,152	-	-	-	-	-
Total Revenue	18,730,791	23,791,527	27,528,291	30,721,439	32,678,455	37,580,473	4,902,018
Local Cost	1,288,560	1,011,631	1,512,070	1,794,551	1,779,419	1,887,153	107,734

Other charges of \$39.5 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. Appropriation is increasing by \$5.0 million over 2006-07 Final Budget due to increased caseloads providing assistance to adoptive parents.

State and federal revenue is increasing by \$4.4 million due to the sharing ratios of 50% federal, 38% state, and 12% local.

Projected expenditures for 2007-08 are based on 46,208 total annual cases, an 11% increase over 2006-07. Average monthly aid payments are projected to be \$854, a 9% increase over 2006-07. Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

The local share required in 2007-08 is \$5,736,124. Of this amount, the general fund contributes \$1,887,153 and Social Services Realignment contributes \$3,848,971.



AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

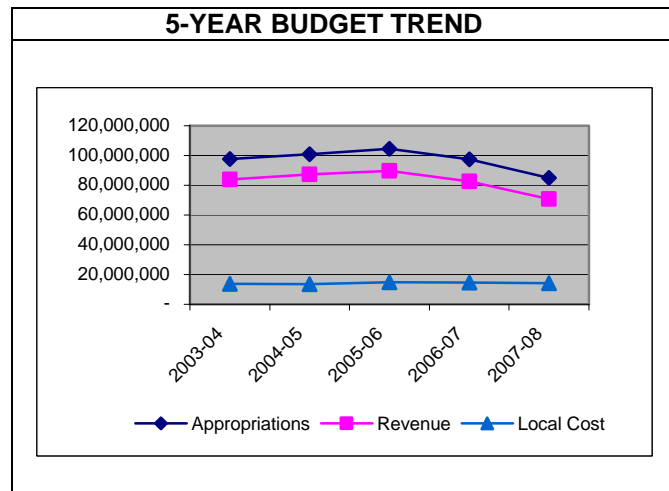
This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	96,259,224	96,488,529	94,195,015	97,376,873	85,014,346
Departmental Revenue	82,481,186	82,904,560	79,357,104	82,654,830	70,199,472
Local Cost	13,778,038	13,583,969	14,837,911	14,722,043	14,814,874

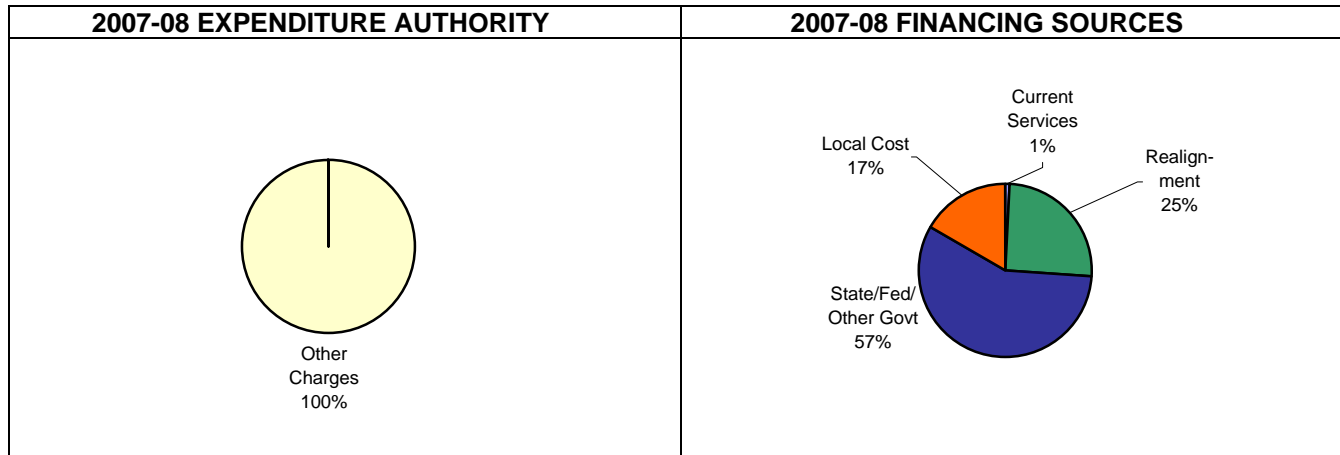
Caseload has experienced a slow, but steady decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. A decrease in the number of petitions filed also contributes to the caseload decline. As a result, the year ended \$12.4 million below what was appropriated due to the decrease in case load discussed above.

In 2004-05, the Department of Children's Services implemented the "Family to Family" program. One of the goals of this program is to place children in their own neighborhoods and reduce placements in the more costly Foster Family Agencies and Group Homes whenever possible. This appears to have slowed the increase in the cost per case. Compared to the prior year, 2006-07 costs for Federal cases increased 1.5% (a 3% increase had been budgeted) and case costs for Non-Federal cases decreased 3.5%.

The caseload decreases and cost savings resulted in savings of \$4.6 million of Social Services Realignment.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: AFDC - Foster Care
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	95,390,547	95,519,773	93,317,246	85,014,346	97,376,873	85,012,850	(12,364,023)
Transfers	868,677	968,756	877,769	-	-	-	-
Total Appropriation	96,259,224	96,488,529	94,195,015	85,014,346	97,376,873	85,012,850	(12,364,023)
Departmental Revenue							
Realignment	23,778,136	25,839,465	20,934,763	-	24,345,072	21,336,609	(3,008,463)
State, Fed or Gov't Aid	57,770,706	56,225,689	57,335,742	49,706,375	57,509,758	48,600,153	(8,909,605)
Current Services	827,040	819,252	1,060,578	742,337	800,000	800,000	-
Other Revenue	105,304	20,154	26,021	14,748	-	-	-
Total Revenue	82,481,186	82,904,560	79,357,104	50,463,460	82,654,830	70,736,762	(11,918,068)
Local Cost	13,778,038	13,583,969	14,837,911	34,550,886	14,722,043	14,276,088	(445,955)

Other charges of \$85.0 million represent aid payments for children living in foster homes and group-care facilities. The decrease by \$12.4 million is due to caseload decline.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. After experiencing accelerated caseload decreases in the first half of 2006-07, the department is projecting that the rate of decrease will slow in 2007-08.

It is predicted that the costs of foster care cases will continue to increase. Based on the average increase of the last five years, the average cost per case in 2007-08 is projected to increase approximately 0.5% over average cost per case in 2006-07.

In 2006, the federal government demanded of the state that the federal share of all identified foster care overpayments be immediately repaid, retroactive to October 1, 2003. It has been determined that San Bernardino County's share of this demand will be approximately \$1.9 million. Sufficient appropriation has been added and revenue from Social Services Realignment has been included in the budget year to cover this payment, if necessary.

Departmental revenue is decreasing by \$8.9 million due to caseload decline.

Local cost savings of approximately \$0.45 million are projected in this budget unit. These savings will be utilized to offset additional local cost needed in other HS Subsistence Budget units to allow HS to remain within local cost targets, overall.



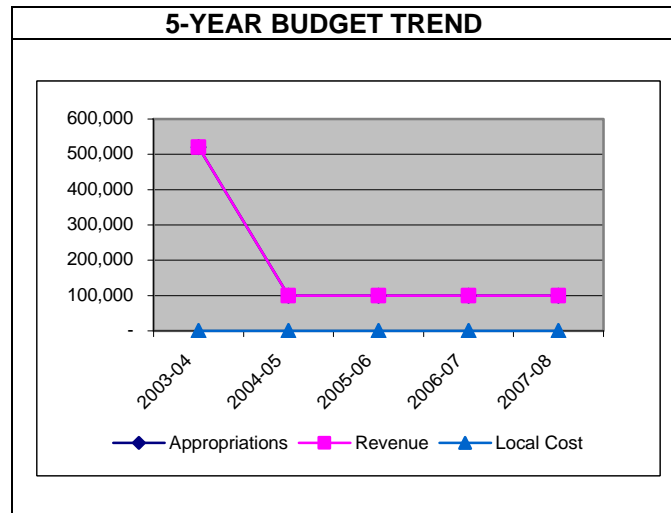
Refugee Cash Assistance

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

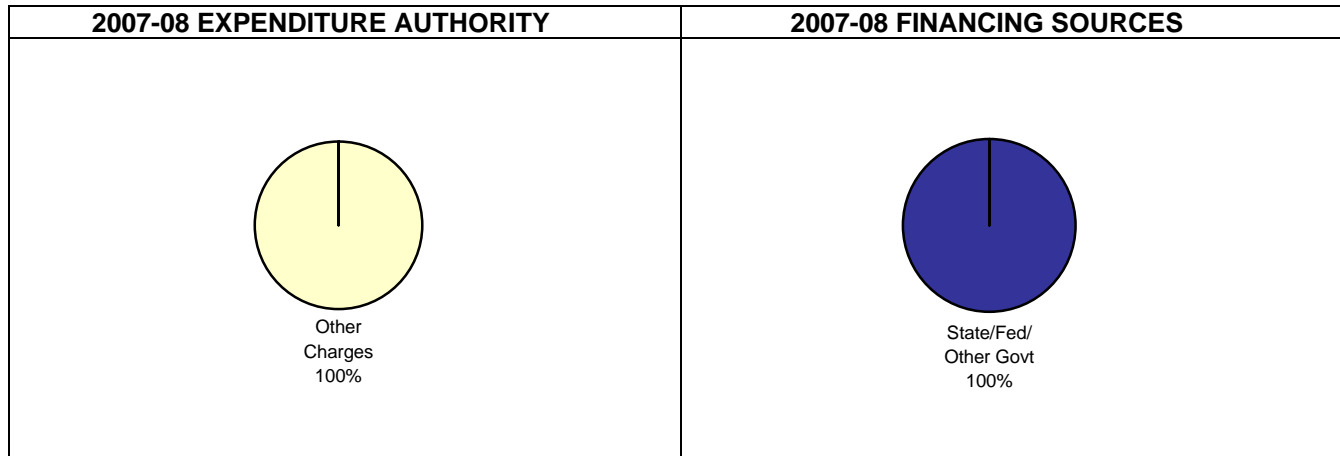
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	40,027	29,502	35,292	100,000	3,397
Departmental Revenue	39,505	28,093	34,019	100,000	4,846
Local Cost	522	1,409	1,273	-	(1,449)

Expenditures in this program were 97% under appropriation. Expenditures fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the County each year who do not meet the requirements for other assistance programs.

Departmental revenue exceeds expenditures by \$1,449 due to the flow of reimbursement from the federal government that fluctuates from year-to-year.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Refugee Cash Assist Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
<u>Appropriation</u>							
Other Charges	40,027	29,502	35,292	3,397	100,000	100,000	-
Total Appropriation	40,027	29,502	35,292	3,397	100,000	100,000	-
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	39,495	28,093	34,019	4,846	100,000	100,000	-
Other Financing Sources	10	-	-	-	-	-	-
Total Revenue	39,505	28,093	34,019	4,846	100,000	100,000	-
Local Cost	522	1,409	1,273	(1,449)	-	-	-

Other charges of \$100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. Appropriation of \$100,000 allows sufficient contingencies to serve clients if there is an influx of refugees into the County who do not meet the requirements for other assistance programs.

This entitlement program is 100% federally funded.



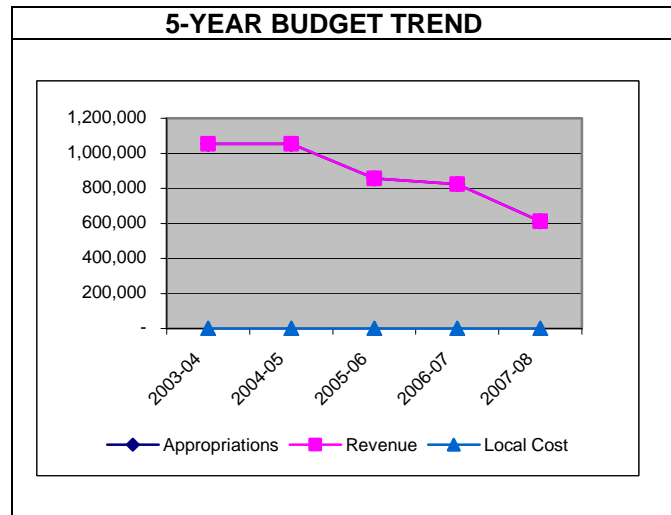
Cash Assistance For Immigrants

DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit.

BUDGET HISTORY



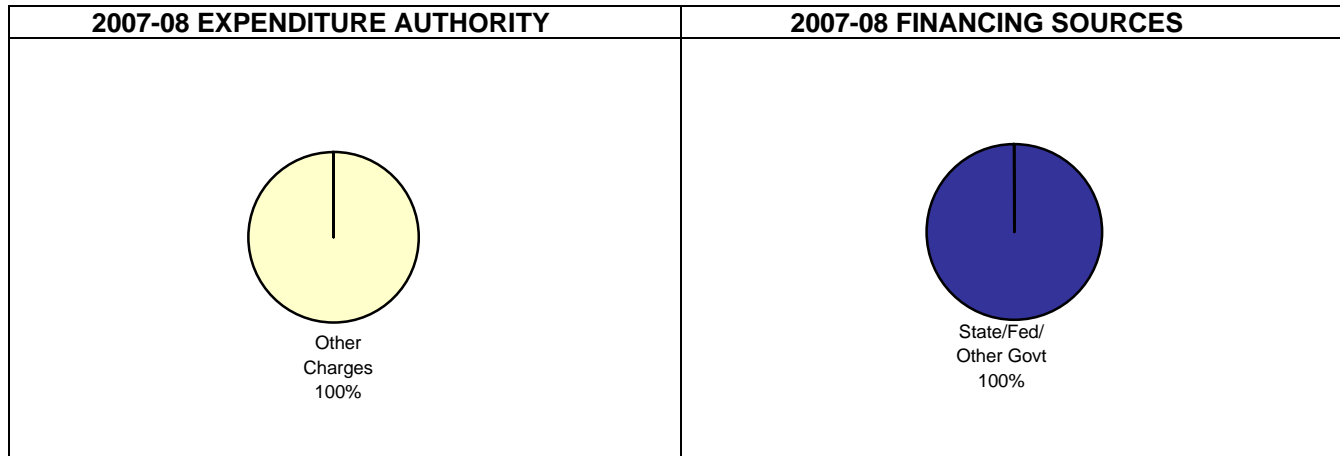
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	708,183	769,932	582,656	822,878	548,136
Departmental Revenue	710,935	770,543	577,420	822,878	547,175
Local Cost	(2,752)	(611)	5,236	-	961

Expenditures for this program were \$274,742, or 33% less than originally appropriated due to reduced caseload. Caseload in this program continues to decline at a rate that has averaged 6.4% per year for the past 5 years. This caseload decline, coupled with a 2.7% increase in the average grant cost has resulted in an overall decline in expenditures. The caseload decline is due to clients moving into the federal SSI/SSP program at a more rapid pace.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Cash Assist for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
<u>Appropriation</u>							
Other Charges	708,183	769,932	582,656	548,136	822,878	611,254	(211,624)
Total Appropriation	708,183	769,932	582,656	548,136	822,878	611,254	(211,624)
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	710,935	770,543	577,420	547,175	822,878	611,254	(211,624)
Total Revenue	710,935	770,543	577,420	547,175	822,878	611,254	(211,624)
Local Cost	(2,752)	(611)	5,236	961	-	-	-

Other charges of \$611,254 represent payments to legal immigrants who meet the Supplemental Security income/State Supplementary Payment (SSI/SSP) immigration status requirements.

For 2007-08, appropriation for this program is \$211,624 less than the 2006-07 final budget. This reflects the actual historical caseload and grant data from the prior three fiscal years. This adjustment is a result of the continued decline in average monthly caseload.

This is a 100% state funded program.



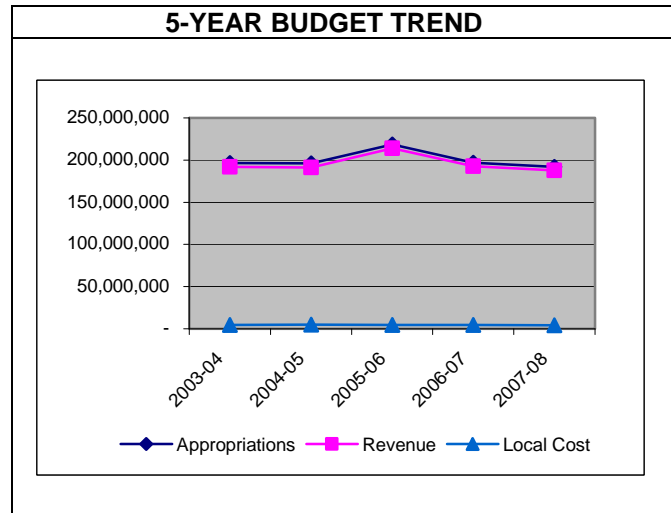
CalWORKS – All Other Families

DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKS assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

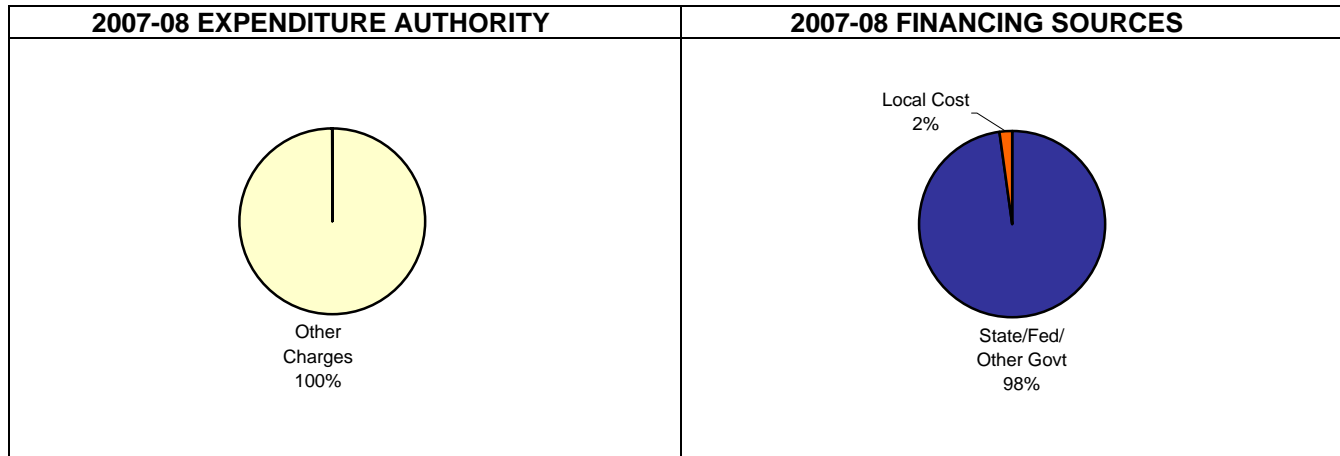
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	199,650,585	207,954,014	193,115,319	196,863,867	186,254,610
Departmental Revenue	195,387,981	203,812,221	188,373,897	192,702,019	182,084,544
Local Cost	4,262,604	4,141,793	4,741,422	4,161,848	4,170,066

Expenditures for this program are approximately \$10.6 million, or 5%, lower than modified budget. This is attributed to savings resulting from a lower average grant amount per case because the state suspended a cost-of-living allowance on grant payments. Lower expenditures for grant payments resulted in an equivalent decrease in revenue.

Although local share exceeded the budgeted local cost target by \$8,218, local cost savings in other HS Subsistence budget units allowed HS to remain within its overall local cost targets.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: CalWORKS - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	199,650,585	207,954,014	193,115,319	186,254,610	197,073,867	191,880,000	(5,193,867)
Total Appropriation	199,650,585	207,954,014	193,115,319	186,254,610	197,073,867	191,880,000	(5,193,867)
Departmental Revenue							
State, Fed or Gov't Aid	194,401,670	202,779,183	187,534,777	181,514,137	192,147,019	187,083,000	(5,064,019)
Current Services	986,311	1,033,038	839,120	570,407	555,000	687,991	132,991
Total Revenue	195,387,981	203,812,221	188,373,897	182,084,544	192,702,019	187,770,991	(4,931,028)
Local Cost	4,262,604	4,141,793	4,741,422	4,170,066	4,371,848	4,109,009	(262,839)

Other charges of \$191.9 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

The rate of caseload decline experienced since the implementation of welfare reform is not expected to continue into 2007-08. A large number of clients who were receiving aid at the beginning of the latest welfare reform legislation have reached their 5-year time limit and are no longer receiving aid. Thus, the number of clients now expected to reach their time limit in the near future has been reduced to include only those clients who have come into the system since the latest welfare reform legislation was implemented. Caseload in 2007-08 is expected to marginally increase from the 2006-07 actual caseload.

Despite the projected caseload increase, expenditures are projected to be \$5.2 million lower than the prior year's budget because of a reduction of the average CalWORKs grant payment. The Governor has proposed that a cost-of-living allowance not be granted to CalWORKs clients in the budget year. Because this allowance has been included in this budget unit in the prior year, but not implemented, its suspension effectively reduces the budgeted grant payment.

The reduction of expenditures and an increase in budgeted current services or Child Support Collections should result in net local cost savings of \$262,839 from 2006-07 Final Budget.

The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.



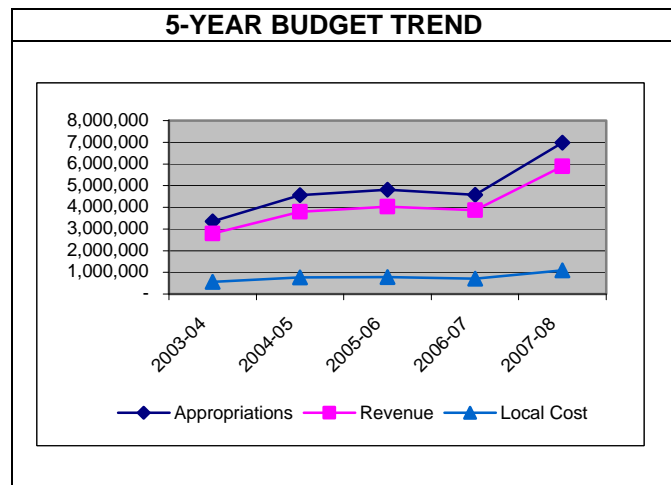
Kinship Guardianship Assistance Program

DESCRIPTION OF MAJOR SERVICES

This federal program was implemented January 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,394,039	3,797,586	3,988,895	4,575,538	4,449,022
Departmental Revenue	2,870,851	3,248,975	3,459,945	3,868,452	3,737,015
Local Cost	523,188	548,611	528,950	707,086	712,007

Expenditures were \$126,516 less than budget due to lower caseload growth. Although the number of cases in 2006-07 was 6.5% higher than the prior year, 2006-07 caseload was 2% lower than budget. Fewer children entered the program than was projected when the budget was prepared.

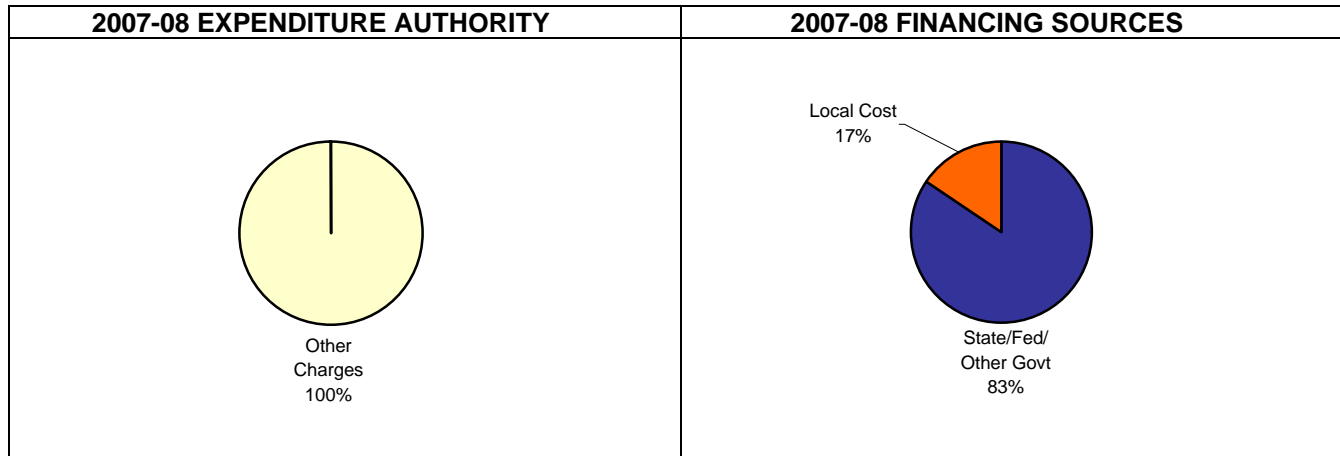
In March 2007, the state implemented an enhancement to this program, KinGAP Plus. One of the benefits of this enhancement is a clothing allowance, which is funded 50% by the state and 50% by the counties. The first clothing allowance was issued in June 2007. This resulted in an additional local cost requirement of \$31,050, which was not included in the 2006-07 final budget. Despite lower caseload growth and lower average grant payments, which would have reduced local cost by \$26,129, KinGAP realized an overall local cost increase of \$4,921 due to the additional expenditures for the clothing allowance.

Although local cost exceeded target by \$4,921, there were sufficient local cost savings in other HS Subsistence budget units to allow HS to remain within its overall local cost targets.

This program was funded approximately 83% from federal/state sources. The remaining 17% mandated local share was funded by the county general fund.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Kinship Guardianship Asst Program
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	3,394,039	3,797,586	3,988,895	4,449,022	4,575,538	6,984,009	2,408,471
Total Appropriation	3,394,039	3,797,586	3,988,895	4,449,022	4,575,538	6,984,009	2,408,471
Departmental Revenue							
State, Fed or Gov't Aid	2,826,681	3,205,052	3,403,407	3,687,046	3,843,452	5,866,566	2,023,114
Current Services	44,170	43,923	56,538	49,969	25,000	30,000	5,000
Total Revenue	2,870,851	3,248,975	3,459,945	3,737,015	3,868,452	5,896,566	2,028,114
Local Cost	523,188	548,611	528,950	712,007	707,086	1,087,443	380,357

Other charges of \$7.0 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian.

The state has implemented a new KinGap program, KinGap Plus (AB1808), the effects of which began to show in 2006-07. This enhancement includes a Specialized Care Increment (SCI) and clothing allowances for children. The additional costs of these enhancements and projected caseload growth are detailed as follows:

- It is estimated that approximately 300 cases currently in Foster Care will be deemed eligible to receive a SCI and will, subsequently, transfer to KinGap. The SCI will be determined on a case-by-case basis, depending on the needs of the eligible child. The current average amount for SCI is \$381 per eligible case per month. This could increase expenditures in KinGap by \$742,950 in 2007-08 resulting in \$118,872 additional local cost.
- All children in KinGap will now be eligible to receive the same clothing allowance as they would in Foster Care. This will be approximately \$355 per year, per case, which could increase expenditures in KinGap by \$284,229 resulting in \$45,477 additional local cost.
- The average grant costs of \$383/month for the additional 300 new cases detailed above and an additional 4 cases per month (based on historical growth trends) are projected to be approximately \$1,381,292 resulting in \$216,008 additional local cost.

The combined effects of these changes could result in a total local cost increase of \$380,357. Projected local cost savings in other subsistence budget units will be used to offset this increase in local cost in an effort to keep overall HS Subsistence budget units within local cost targets for 2007-08.



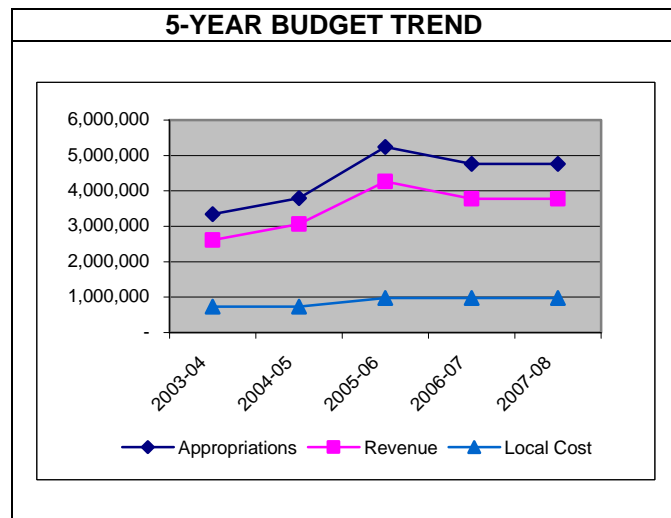
Seriously Emotionally Disturbed

DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of \$225,000 from DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the state with the remainder funded from Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

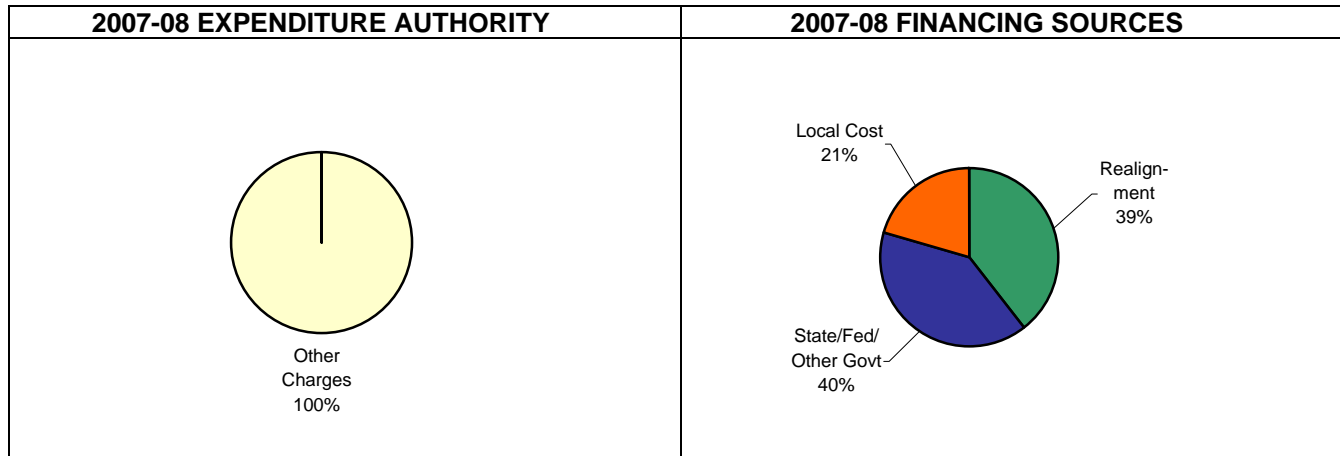
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	3,128,277	3,875,522	3,910,719	4,761,913	3,882,573
Departmental Revenue	2,527,007	3,158,650	2,930,317	3,781,511	2,908,034
Local Cost	601,270	716,872	980,402	980,402	974,539

Expenditures for 2006-07 were 18.5%, less than budgeted. Caseloads and average grant amounts for this program have reversed their previous growth trends and have leveled off in the last two years. The leveling of the average grant amount is attributed to the fact that more clients are being placed in less expensive out-of-state group homes. The Department of Behavioral Health (DBH) is required to reimburse these out-of-state placement costs.

Because of decreased expenditures less revenue was received in a commensurate amount. Reduced expenditures, increased reimbursements and year-end adjustments allowed this budget unit to remain within its local cost target while saving \$0.55 million of Social Services Realignment funds. Local cost savings of \$5,863 was used to offset local cost overages in other HS Subsistence budget units and allowed HS to remain within its overall local cost targets.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	3,128,277	3,875,522	3,910,719	3,882,573	4,761,913	4,761,913	-
Total Appropriation	3,128,277	3,875,522	3,910,719	3,882,573	4,761,913	4,761,913	-
Departmental Revenue							
Realignment	1,275,697	1,545,482	1,410,240	1,330,351	1,876,746	1,876,746	-
State, Fed or Gov't Aid	1,251,310	1,613,168	1,520,077	1,577,683	1,904,765	1,904,765	-
Total Revenue	2,527,007	3,158,650	2,930,317	2,908,034	3,781,511	3,781,511	-
Local Cost	601,270	716,872	980,402	974,539	980,402	980,402	-

Other charges of \$4.8 million represent payments for out-of-home costs for seriously emotionally disturbed children.

In 2007-08, program costs will increase over the actual 2006-07 expenditures due to increased caseload and higher costs associated with out-of-home care. It is projected that this program will reach the expenditure and revenue levels included in the prior year's budget. It is for this reason that appropriation, revenue and local cost remain the same as the prior budget year.

This budget is funded 40% by the state with the remainder funded from Social Services Realignment and county general fund.



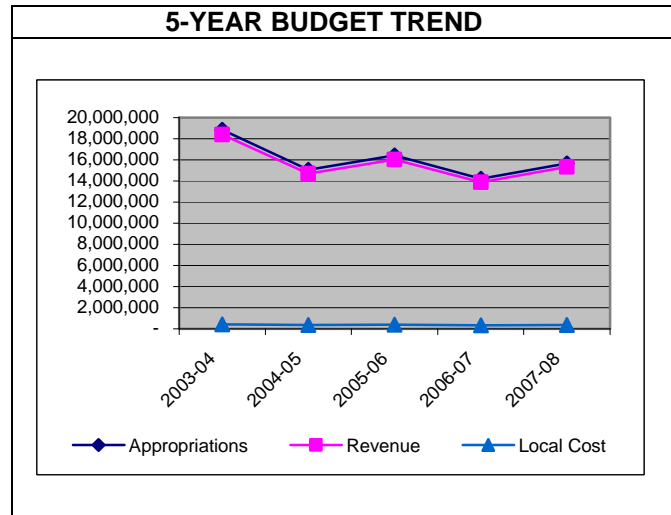
CalWORKs – 2 Parent Families

DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



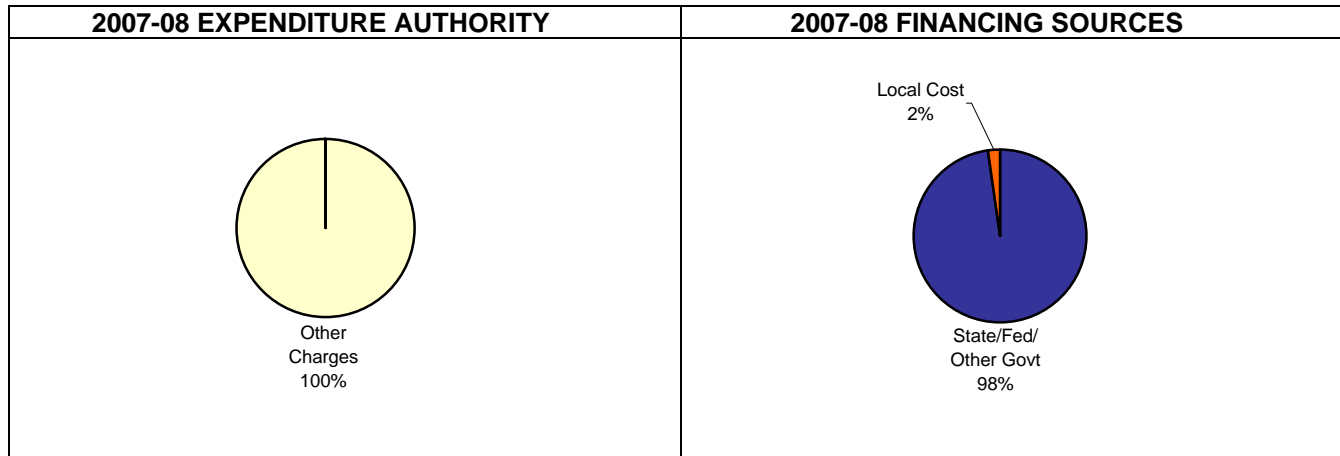
PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	17,232,244	16,491,613	13,484,314	14,215,939	13,750,366
Departmental Revenue	16,809,007	16,104,689	13,082,151	13,881,109	13,374,083
Local Cost	423,237	386,924	402,163	334,830	376,283

Expenditures were \$465,573 lower than budgeted. This is attributed to savings resulting from a lower average grant amount per case due the state's suspension of a cost-of-living allowance that was included in the budget. This cost decrease resulted in lower expenditures resulting in an equivalent decrease in revenue.

Local cost exceeded target by \$41,453. Local cost savings in other HS Subsistence budget units was utilized to offset this overage and allow HS to remain within its overall local cost targets.

ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: CalWORKS - 2 Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Other Charges	17,232,244	16,491,613	13,484,314	13,750,366	14,215,939	15,674,688	1,458,749
Total Appropriation	17,232,244	16,491,613	13,484,314	13,750,366	14,215,939	15,674,688	1,458,749
Departmental Revenue							
State, Fed or Gov't Aid	16,774,684	16,082,987	13,021,401	13,346,760	13,859,118	15,282,821	1,423,703
Current Services	34,323	21,702	60,750	27,323	21,991	40,000	18,009
Total Revenue	16,809,007	16,104,689	13,082,151	13,374,083	13,881,109	15,322,821	1,441,712
Local Cost	423,237	386,924	402,163	376,283	334,830	351,867	17,037

Other charges of \$15.7 million represent payments to resident families who are eligible for aid.

The increase of \$1,458,749 is due to increased annual caseload that is expected to increase approximately 15% from 2006-07 expenditures. A review of cases is now being conducted to determine the cause of this caseload increase.

The projected caseload increase, coupled with a projected marginal increase in average monthly grant amounts should result in approximately \$1.5 million of increased expenditures over the prior year's budget. No cost-of-living allowance has been included for this budget year.

The increase of expenditures, while partially offset by an increase in budgeted current services (Child Support Collections), should result in the need for \$17,037 more in local cost than the 2006-07 Final Budget. Expected local cost savings in other HS Subsistence Budget units will be utilized to allow HS to remain within its overall local cost target.



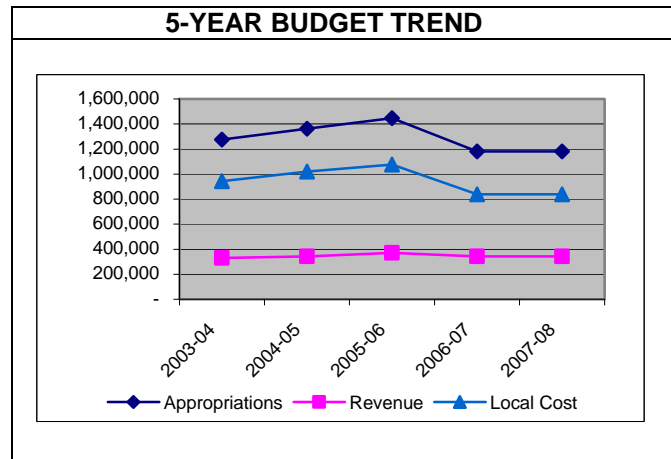
Aid To Indigents (General Relief)

DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,490,049	1,304,789	1,026,963	1,181,027	1,070,106
Departmental Revenue	331,626	365,313	291,079	341,471	307,425
Local Cost	1,158,423	939,476	735,884	839,556	762,681

Actual expenditures for 2006-07 were \$110,921 less than budgeted. Caseload increased at a slower rate than budgeted. Reasons for the slowing caseload growth include the following:

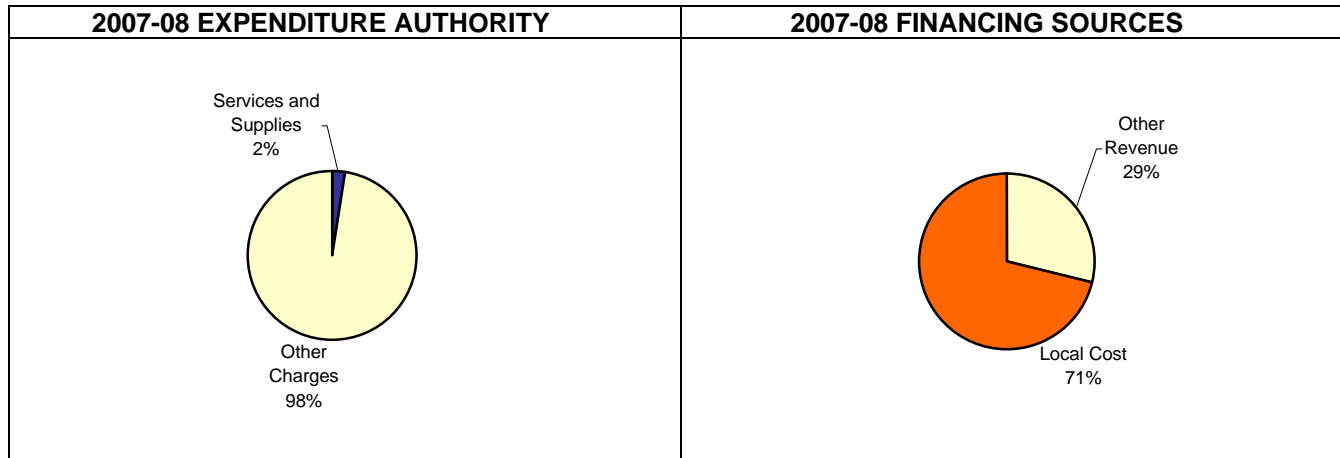
- Introduction of the General Relief Case Management System has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Actual revenue received was \$34,046 less than budgeted. The revenue collection represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

Expenditure savings resulting from the decline in caseload growth, even when combined with the revenue shortfall, resulted in net local cost savings of \$76,875. This local cost saving was used to offset local cost overages in other HS Subsistence budget units and allowed HS to remain within its overall local cost target.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Aid to Indigents
FUND: General

BUDGET UNIT: AAA ATI
FUNCTION: Public Assistance
ACTIVITY: General Relief

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Services and Supplies	12,870	3,942	9,152	7,623	28,859	28,859	-
Other Charges	1,477,179	1,300,847	1,017,811	1,062,483	1,152,168	1,152,168	-
Total Appropriation	1,490,049	1,304,789	1,026,963	1,070,106	1,181,027	1,181,027	-
Departmental Revenue							
Other Revenue	331,626	365,313	291,079	307,425	341,471	341,471	-
Total Revenue	331,626	365,313	291,079	307,425	341,471	341,471	-
Local Cost	1,158,423	939,476	735,884	762,681	839,556	839,556	-

Services and supplies of \$28,859 represent a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of \$1.2 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

Other revenue of \$341,471 represent retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. It is anticipated that revenue for 2007-08 will remain at the same level as the 2006-07 budget.



PRESCHOOL SERVICES

Ron Griffin

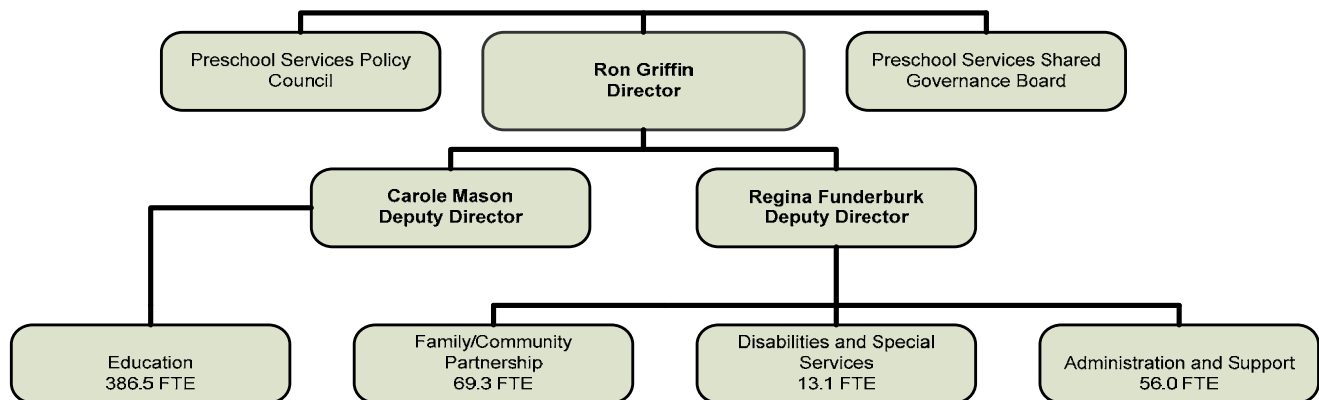
MISSION STATEMENT

We provide a foundation for success for children by giving them the highest quality child development and family support services.

STRATEGIC GOALS

1. Achieve school readiness of enrolled children to ensure they are making progress toward positive outcomes as required by the Desired Results Developmental Profile Revised Program (DRDP-R) which will improve the quality of life for county children and their families involved in this program.
2. Maintain parent satisfaction rate to enhance the well being of county families involved in this program.
3. Maintain a high level of enrollment necessary to meet federal and state requirements that will ensure that every county child in this program has access to a quality preschool experience to enhance their future well being and quality of life in their communities.

ORGANIZATIONAL CHART

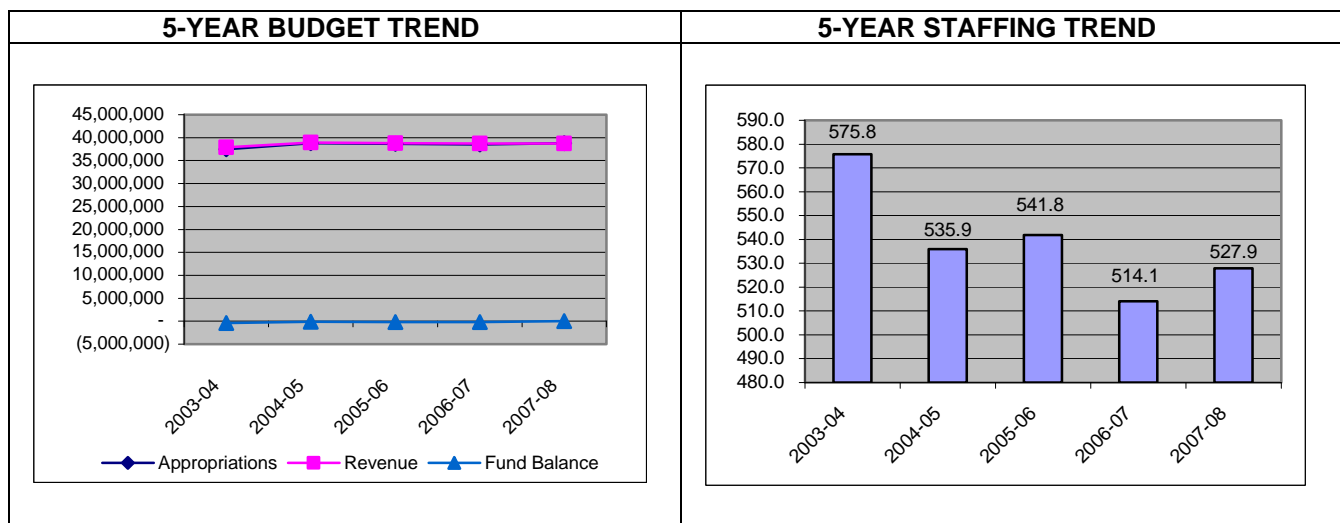


DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) has administered child and family development programs in San Bernardino County since 1965. These programs include the Federal Head Start program, the State of California Department of Education's State Preschool program, General Child Care and the Child and Adult Care Food Program. As the agency's primary funding source (87%), the Head Start program incorporates a dual approach to the well being of both children and families.

PSD has five delegate agencies that provide the same type of services to children and families. Eligible families have several options for enrollment, such as Center Based Part Day, Full Day, Extended Day, Home Based and in 2006, we partnered with private Child Care Providers for additional full day/full year services. Our program primarily serves low income and disadvantaged families with children ages 3-5. Our target population also includes children in foster care, those who are homeless and children with special needs and/or disabilities. Many of these children would have no access to preschool without our program.

BUDGET HISTORY



PERFORMANCE HISTORY

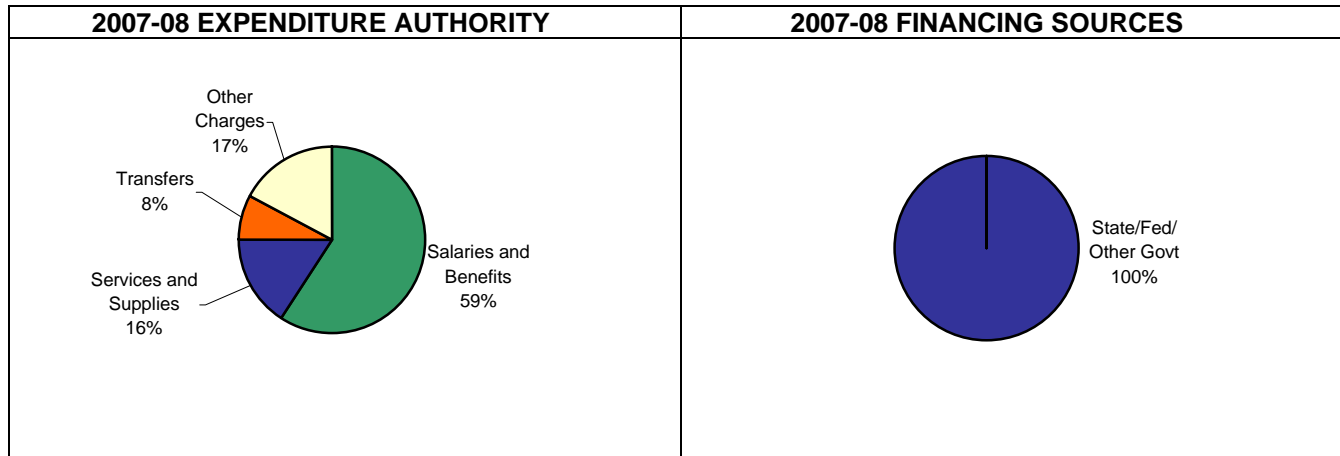
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	38,391,082	37,911,484	37,652,576	40,361,270	37,921,768
Departmental Revenue	38,202,806	37,654,483	37,303,659	40,540,126	37,453,645
Fund Balance				(178,856)	
Budgeted Staffing				514.1	

Appropriation for 2006-07 is less than modified budget due primarily to rate decreases for Worker's Compensation Insurance, vacant positions resulting from attrition and program changes, and certain special projects to expand or improve facilities that were funded but not implemented. Some of these special projects for the facilities will be carried over into 2007-08.

Departmental revenue for 2006-07 is less than modified budget due primarily to lower Worker's Compensation Insurance premium rates that resulted in a decrease in reimbursement from the Federal Head Start Program. Also, a decrease in reimbursable program and special project expenses contributed to less federal and state funds being received.



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Early Child Development

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	24,312,780	23,590,994	23,125,097	21,251,649	23,651,524	22,948,292	(703,232)
Services and Supplies	4,212,750	5,125,180	5,126,141	6,876,346	5,556,357	6,009,226	452,869
Central Computer	85,780	99,972	97,557	101,713	104,798	106,797	1,999
Other Charges	7,054,387	6,493,206	6,501,665	6,559,441	6,250,844	6,648,433	397,589
Land and Improvements	207,241	(7,163)	-	-	-	-	-
Equipment	92,647	-	67,163	37,100	-	-	-
Vehicles	-	-	-	229,801	-	-	-
Transfers	2,425,497	2,609,295	2,734,953	2,865,718	2,949,039	3,055,915	106,876
Total Appropriation	38,391,082	37,911,484	37,652,576	37,921,768	38,512,562	38,768,663	256,101
Departmental Revenue							
Taxes	82,980	247,790	-	34,017	-	-	-
Use of Money and Prop	-	19,103	33,067	33,453	-	-	-
State, Fed or Gov't Aid	38,119,826	37,356,909	36,907,055	37,035,656	38,691,418	39,166,458	475,040
Other Revenue	-	30,681	356,512	348,879	-	-	-
Other Financing Sources	-	-	7,025	1,640	-	-	-
Total Revenue	38,202,806	37,654,483	37,303,659	37,453,645	38,691,418	39,166,458	475,040
Fund Balance					(178,856)	(397,795)	(218,939)
Budgeted Staffing					514.1	527.9	13.8

Salaries and benefits of \$22,948,292 fund 527.9 positions and are decreasing by \$703,232 primarily resulting from a reduction of \$716,894 in workers compensation charges and savings of \$696,303 from a distributed vacancy factor. This decrease is offset by a \$394,833 increase in other costs associated with MOU and retirement rate adjustments. Additional staffing from a department reorganization will also result in an increase of \$315,132 that includes an additional 39.0 positions consisting of 1.0 Program Manager, 2.0 Health Education Specialist I, 1.0 Administrative Supervisor II, 2.9 Contract Teacher III, 11.5 Public Service Employees, 10.0 Contract Program Generalist, and 10.6 various positions. These increases are offset by the reduction of 25.2 positions consisting of 4.5 Program Generalist, 4.4 Contract Custodian, 2.8 Contract Teacher II, 2.5 Eligibility Workers and 11.0 various positions. The department is also reclassifying 2.0 General Maintenance Workers to 2.0 General Maintenance Mechanics. The reclassification is necessary due to the higher level of responsibilities and the lead role they will serve over other General Maintenance Workers.

Services and supplies of \$6,009,226 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The increase of \$452,869 reflects the increased use of Family Day Care and Home Based Provider delegates, custodial services and temporary help service contracts to assist in meeting Teacher to Child ratios.



Other charges of \$6,648,433 represent payment for transportation, food and delegate agency service contracts. The increase of \$397,589 primarily reflects an expected increase in transportation services' rates.

Transfers of \$3,055,915 represent charges from other departments for employee relations, the Employee Health and Productivity program, and employment and recruitment services. These charges also include lease payments for the department's various site locations. The increase of \$106,876 is due primarily from Human Services for administrative support and information technology services.

State and federal aid of \$39,166,458, including an increase of \$475,040, is revenue from Administration of Children and Families - Head Start and Department of Education State Preschool, General Child Care and Child and Adult Care Food Program.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Desired Results Developmental Profile (DRDP-R) to meet state and federal assessments.	85%	87%	85%
Percentage of parents who respond positively on Desired Results-Parent Study and agency surveys.	85%	96%	90%
Percentage of children on bi-weekly enrollment report.	95%	97%	95%



VETERANS AFFAIRS

Bill Moseley

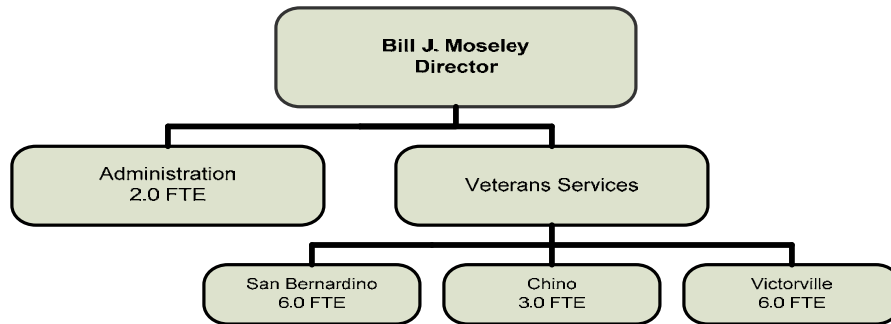
MISSION STATEMENT

The Department of Veterans Affairs promotes veteran's rights, veteran's issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

STRATEGIC GOALS

1. Emphasize higher standards of customer service that will promote the health, well being, and quality of life to all county veterans.
2. Promote staff training and development in accordance with state and national training standards in order to meet Continuing Education Unit (CEU) requirements and to maintain United States Department of Veterans Affairs (USDVA) accreditation. This training will enable staff to effectively communicate to all county veterans the availability of services that will enhance their health, well being, and quality of life.

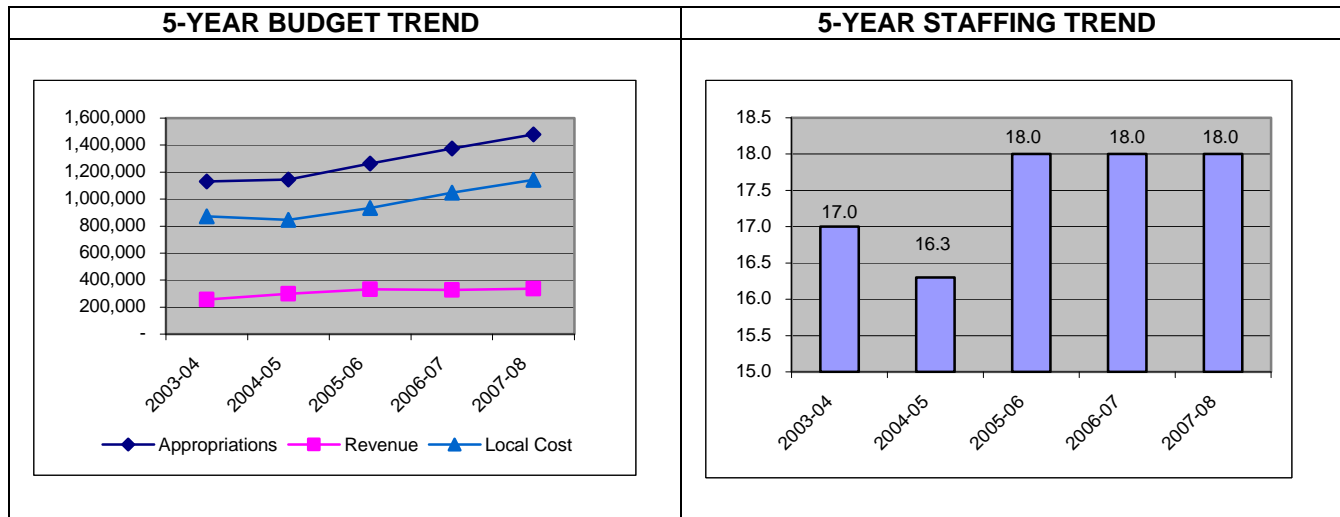
ORGANIZATIONAL CHART



DESCRIPTION OF MAJOR SERVICES

San Bernardino County Department of Veteran's Affairs strives to provide information and assistance to residents in filing claims for benefits and services to which they may be entitled from federal, state, and local governments. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. Services provided to veterans include claims assistance, information and referral to other programs, advocacy, and outreach.

BUDGET HISTORY

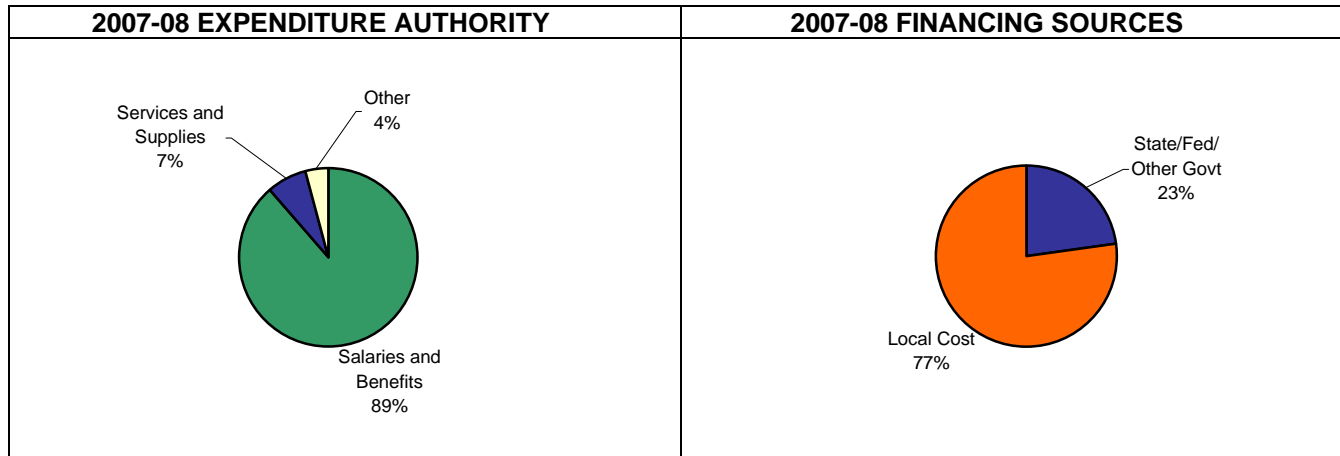


PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Actual
Appropriation	1,045,667	1,148,637	1,301,853	1,376,321	1,376,320
Departmental Revenue	287,132	312,027	325,755	328,632	350,586
Local Cost	758,535	836,610	976,098	1,047,689	1,025,734
Budgeted Staffing				18.0	



ANALYSIS OF FINAL BUDGET



GROUP: Human Services
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans' Services

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Actual	2006-07 Final Budget	2007-08 Final Budget	Change From 2006-07 Final Budget
Appropriation							
Salaries and Benefits	888,862	931,054	1,113,720	1,182,647	1,208,407	1,309,277	100,870
Services and Supplies	89,090	122,185	87,832	86,472	91,129	93,734	2,605
Central Computer	10,533	10,201	12,284	13,741	13,741	15,551	1,810
Other Charges	838	464	147	-	-	-	-
L/P Struct/Equip/Vehicles	5,787	5,605	4,910	-	-	-	-
Transfers	50,557	79,128	82,960	93,460	61,912	61,157	(755)
Total Appropriation	1,045,667	1,148,637	1,301,853	1,376,320	1,375,189	1,479,719	104,530
Departmental Revenue							
State, Fed or Gov't Aid	287,132	312,027	324,563	350,586	327,500	336,500	9,000
Other Revenue	-	-	1,192	-	-	-	-
Total Revenue	287,132	312,027	325,755	350,586	327,500	336,500	9,000
Local Cost	758,535	836,610	976,098	1,025,734	1,047,689	1,143,219	95,530
Budgeted Staffing					18.0	18.0	-

Salaries and benefits of \$1,309,277 fund 18.0 positions and are increasing by \$100,870 primarily resulting from MOU increases and retirement rate adjustments.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Actual	2007-08 Projected
Percentage of written and telephonic customer service survey results receiving between scores of 3 (above average) to 4 (outstanding) in overall customer satisfaction ratings.	90%	96%	98%
Percentage of supervisory interview and case review receiving scores of 4 (exceeds standards).	90%	95%	96%
Percentage of technical staff that will attend quarterly regional training.	New	New	100%
Percentage of technical staff that will attend state training conferences.	New	New	66%



